

Calgary Metropolitan Region Board

Agenda – December 18, 2020

9:30-12:30

Go-To Meeting/Call-In

Meetings are recorded and live-streamed

- | | | | |
|--|--|---------|-----------|
| 1. Call to Order & Opening Remarks | | Sheard | |
| 2. Adoption of Agenda
<i>For Decision: Motion to adopt and/or revise the agenda</i> | | All | |
| 3. Review and Approve Minutes (Attachment)
<i>For Decision: Motion that the Board review and approve the Minutes of the November 20, 2020 meeting</i> | | All | 3 |
| 4. Growth & Servicing Plan Project Update (Attachment)
<i>For Information: Motion that the Board receive for information an update on the progress of the Growth & Servicing Plan</i> | | Power | 8 |
| 5. Public Engagement Update (Attachment)
<i>For Information: Motion that the Board receive for information an update on public engagement for the Growth and Servicing Plan</i> | | Harding | 10 |
| 6. Workshop #4 What We Heard Summary (Attachment)
<i>For Decision: Motion that the Board approve the Workshop #4 What We Heard Summary Report</i> | | Power | 36 |
| 7. 2021 Budget (Attachment)
<i>For Decision: Motion that the Board approve the proposed CMRB 2021-2023 Budget</i> | | Copping | 41 |
| 8. Transition to Growth & Servicing Plan REF (Attachment)
<i>For Information: Motion that the Board receive information about the transition to the Growth and Servicing Plan and the Regional Evaluation Framework</i> | | Tipman | 45 |
| 9. Posting Recorded CMRB Meetings (Attachment)
<i>For Decision: Motion that the Board direct Administration to post all recorded meetings with the appropriate technology, starting with the March 20, 2020 Board meeting.</i> | | Copping | 48 |

10. Bill 48, Proposed Changes to MGA (Attachment) Copping **50**
For Information: Motion that the Board receive for information an update on changes to the Municipal Government Act, Part 17.1 as presented in Bill 48, Red Tape Reduction Implementation Act
11. Letter from Honourable Tracy Allard (Attachment) Copping **55**
For Information: Motion that the Board receive for information a letter from Honourable Tracy Allard regarding ICF & Recreation
12. Roundtable
- i. COVID Update Beesley
 - ii. EMS Dispatch Copping
 - iii. Resuming In-Person Meetings Copping
 - iv. Timeframe for development of Growth & Servicing Plan Brown
13. **Closed Session for Board Members @ 12:00 Noon**
- a. HR Item Pursuant to Sections 23 & 24 of FOIP (Verbal) Genung
 - b. HR Item Pursuant to Sections 23 & 24 of FOIP (Attachment) Genung
14. Next Meeting: Friday January 15, 2020
15. Adjournment Sheard

Upcoming Meetings:

Land Use & Servicing Committee	Thursday Jan 21- 9:30 AM	GoTo Meeting
Board Meeting	Friday Jan 15 & 29 – 9:30 AM	GoTo Meeting
Governance Committee	Friday February 5 – 9:30 AM	GoTo Meeting
Advocacy Committee	Thursday Jan 14 – 1:00 PM	GoTo Meeting

Delegates in Attendance:

Deputy Mayor Tina Petrow – City of Airdrie
Mayor Naheed Nenshi – City of Calgary
Mayor Marshall Chalmers – City of Chestermere
Mayor Jeff Genung – Town of Cochrane
Reeve Suzanne Oel – Foothills County
Mayor Craig Snodgrass – Town of High River
Mayor Bill Robertson – Town of Okotoks
Reeve Dan Henn – Rocky View County
Mayor Pat Fule – Town of Strathmore
Reeve Amber Link – Wheatland County

Dale Beesley, Municipal Affairs

CMRB Administration:

Chris Sheard, Chair
Jordon Copping, Chief Officer
Liisa Tipman, Project Manager–Land Use
Jaime Graves, Project Manager–Intermunicipal Servicing
Shelley Armeneau, Office Manager
JP Leclair, GIS Analyst

1. Call to Order & Opening Comments

Called to order at 9:30 AM.

Chair Sheard opened the meeting in tribute to Councillor Larry Spilak. On behalf of CMRB he expressed condolences to his family, friends and the people of Foothills County. Councillor Spilak served as a representative in various capacities on the CMRB Board and Committees since its inception, including as Vice Chair of the Governance Committee. Chair Sheard noted his deep respect for Councillor Spilak and spoke about his immense strength, determination, respectful manner, and supportive approach to finding solutions on behalf of his community. Flowers have been sent to Foothills County on behalf of the CMRB.

2. Approval of Agenda

M 2020-97

Moved by Mayor Robertson, **Seconded by** Mayor Genung, accepted by Chair.

Motion: That the Board approve the agenda of the November 20, 2020 meeting.

Motions carried unanimously.

3. Approval of Minutes

M 2020-98

Moved by Mayor Chalmers **Seconded by** Reeve Henn, accepted by Chair.

Motion: That the Board approve the Minutes of the October 16, 2020 meeting.

Motion carried unanimously.

4. Changes to Part 17.1 of the Municipal Government Act

M 2020-99

Moved by Mayor Genung **Seconded by** Mayor Robertson, accepted by Chair.

Motion: That the Board receive for information an update on changes to the Municipal Government Act, Part 17.1 as presented in Bill 48 Red Tape Reduction Implementation Act.

Motion carried unanimously.

4a) Growth & Servicing Plan Project Update

Peter Calthorpe of HDRC provided a presentation to the Board which included interim growth plan principles comprising CMR goals and growth plan objectives, and an update on Land Use Policy Proposal Summary.

The PowerPoint presentation will be circulated to members and posted on the website as it did not form part of the original agenda package.

Steve Power and Peter Calthorpe answered questions about approved plans and how they fit into the joint planning areas, additional place types for rural development, how municipalities proceed when their MDPs have not yet been updated, and concerns about meeting the deadline of March 1st.

M 2020-100

Moved by Mayor Chalmers **Seconded by** Reeve Link, accepted by Chair.

Motion: That the Board receive for information an update on the progress of the Growth & Servicing Plan.

Motion carried unanimously

5. Growth & Servicing Plan Timeline

Steve Power reviewed the timeline and confirmed that the upcoming workshop on November 27 would be led by HDRC and Land Use TAG, with elected attendance optional as per direction of the Board.

M 2020-101

Moved by Mayor Robertson **Seconded by** Reeve Oel, accepted by Chair.

Motion: That the Board receive for information the Growth & Servicing Plan Timeline.

Motion carried unanimously.

6. Public Engagement Update

Anne Harding provided an update on public engagement including the following new information:

- 873 visits to the public engagement website to date
- 664 aware visitors, 292 informed and 82 engaged
- Geographical distribution of visitors: Airdrie 3%, Calgary 61%, Chestermere 6%, Cochrane 14%, Foothills 10%, High River-Okotoks-Strathmore-Rocky View all 1% and none in Wheatland.
- Urban responses 54% and rural responses 27%, both 19% (where an individual lives in one area and works in another)
- Virtual Open House: 70 people registered, 42 attended. Meeting was recorded and available to view via a link on the engagement site
- Working to get Facebook ad campaign up and running, Facebook bots have blocked the ad campaign efforts thus far.
- Asked members to use their communication channels to raise awareness about the site
- Indigenous engagement continues to move forward and recent meetings were held with Siksika Nation and Stoney Nakoda Nation

M 2020-102

Moved by Reeve Link **Seconded by** Mayor Genung, accepted by Chair.

Motion: That the Board receive for information an update on public engagement for the Growth & Servicing Plan.

Motion carried unanimously.

7. Phase 1 Public Engagement What We Heard Report

M 2020-103

Moved by Councillor Petrow **Seconded by** Mayor Robertson, accepted by Chair.

Motion: That the Board approve the Phase I Public Engagement What We Heard Report.

Motion carried unanimously.

8. REF Principles, Process and Timeline

M 2020-104

Moved by Mayor Robertson **Seconded by** Deputy Mayor Petrow, accepted by Chair.

Motion: That the Board approve the REF principles, process, and timeline.

Motion carried.

9. Post-Growth Plan Board Priorities for 2021

Members provided feedback on the brief presented by CMRB Administration on possible priorities for the Board to focus on following submission of the Growth & Servicing Plan on March 1, 2021. Initial conversations will inform the crafting of a survey for distribution to Board members in order to plan for efforts in areas of importance to the Board, which may include, but is not limited to; Regional Economic Development, Watershed Protection and Regional Water & Wastewater delivery mechanisms.

M 2020-105

Moved by Mayor Robertson **Seconded by** Mayor Nenshi, accepted by Chair.

Motion: That the Board receive for information preliminary Board priorities for 2021, and that Administration proceed with a survey and return to the March 2021 Board meeting with a report to the Board.

Motion carried.

10. Participation of External Stakeholders in CMRB Initiatives

Moved by Deputy Mayor Petrow **Seconded by** Mayor Fule, accepted by Chair.

M 2020-106

Motion: That the Board approve the Policy on External Stakeholder Participation in CMRB Initiatives.

Motion carried.

11. Data Sharing Framework

Moved by Reeve Link **Seconded by** Mayor Robertson, accepted by Chair.

M 2020-107

Motion: That the Board approve the Data Sharing Framework.

Motion carried.

12. Board Chair Recruitment Subcommittee Update

Moved by Mayor Robertson **Seconded by** Mayor Snodgrass, accepted by Chair.

M 2020-108

Motion: That the Board receive for information an update on the progress of the Board Chair Recruitment Subcommittee.

Motion carried.

13. Q2 Actuals

Moved by Mayor Fule **Seconded by** Mayor Genung, accepted by Chair.

M 2020-109

Motion: That the Board receive for information the Q2 Actuals.

Motion carried.

14. Q3 Actuals

M 2020-110

Moved by Mayor Fule **Seconded by** Mayor Genung, accepted by Chair.

Motion: That the Board receive for information the Q3 Actuals.

Motion carried.

15. Board & Committee Dates 2021

Chair Sheard noted meeting dates would be approved recognizing changes may occur throughout the year, as needed.

M 2020-111

Moved by Mayor Robertson **Seconded by** Reeve Oel, accepted by Chair.

Motion: That the Board approve the Board and Committee Dates for 2021.

Motion carried.

16. Board & Committee Representative Appointments

Board members reviewed the appointments and the following updates were provided:

- Reeve Henn will be the representative and Councillor Boehlke the alternate for Rocky View County on the Governance Committee
- Councillor Miller will be the alternate on Governance for Foothills County.

M 2020-112

Moved by Mayor Robertson **Seconded by** Reeve Oel, accepted by Chair.

Motion: That the Board approve the Board and Committee Representative Appointments for 2020/21.

Motion carried.

17. Next Meeting

Friday December 18, 2020

18. Adjournment

The Chair declared the meeting adjourned at 11:59 AM.

CMRB Chair, Christopher Sheard

Agenda Item	4
Submitted to	Board
Purpose	For Information
Subject	Growth & Servicing Plan Update
Meeting Date	December 18, 2020
<i>Motion that the Board receive for information an update on the progress of the Growth & Servicing Plan</i>	
<p>Summary</p> <ul style="list-style-type: none"> HDR Calthorpe has provided a Growth & Servicing Plan project update for the information of the Board. The update includes a summary of progress and work completed to date. 	
<p>Attachments</p> <ul style="list-style-type: none"> Growth and Servicing Plan Committee Update, HDR Calthorpe 	

CMRB Board Update

Meeting Date: Friday, December 18, 2020

Recent Progress

Policy Development

- Ongoing Policy Refinement on Growth Management Efficient Use of Land
- Revisions Based on Land Use and Servicing Committee Review for:
 - o Flood Prone Areas
 - o Environmentally Sensitive Areas
 - o Economic Well-Being
 - o Agriculture Economy
- Policy direction to be introduced to TAG on December 21:
 - o Water Stewardship
 - o Shared Services Optimization
 - o Preservation of Agricultural Land

Engagement

- Complete

Report

- Outlines complete
- Initial drafting of the first half of the Growth Plan underway

Upcoming Tasks

Policy Development

- December 21 TAG Meeting
- January 8 TAG/Elected Workshop

Report

- Completion of Growth Plan first half
- Initial drafting of Growth Plan second half (Policies and Implementation)
- Initial drafting of Servicing Plan

Agenda Item 4 Attachment

Agenda Item	5
Submitted to	Board
Purpose	For Information
Subject	Public Engagement Update
Meeting Date	December 18, 2020
<i>Motion that the Board receive for information an update on public engagement for the Growth & Servicing Plan</i>	
<p>Summary</p> <ul style="list-style-type: none"> • Phase 1 of public engagement for the Growth & Servicing Plan was open from July 24 to September 4, 2020. A detailed What We Heard Report on Phase 1 of public engagement was approved by the Board in November 2020. • Phase 2 of public engagement for the Growth & Servicing Plan was open from November 5 to 27, 2020. • HDR Calthorpe has provided an update on the outcomes of the phase 2 of public engagement for the Growth and Servicing Plan for the information of the Board. • A detailed What We Heard Report on Phase 2 of public engagement is forthcoming. 	
<p>Attachment to follow – not included in draft package</p> <ul style="list-style-type: none"> • December Public Engagement Update, HDR Calthorpe 	

December Public & Indigenous Engagement Update

Agenda Item 5 Attachment



Overview | Phase 2 Public Engagement

Goal: to inform the public about the proposed scenario while gathering input about implementation that will contribute to policy development

- **Online engagement (November 5 - 27)**
- **Virtual open house Tuesday, November 17**
- **Aiming for high volume of visitors with representative geographic distribution**
- **Value quality of input over quantity of responses**

Phase 2 | Engagement Results

1,787 total site visits

- 1,400 aware visitors
 - 622 informed visitors
 - 192 engaged visitors
 - 856 unique comments
- People who are **aware** have visited the site at least once
 - **Informed** visitors have clicked on something on the site
 - **Engaged** visitors have contributed to a tool (poll, forum, or survey)

Phase 2 | Engagement Results

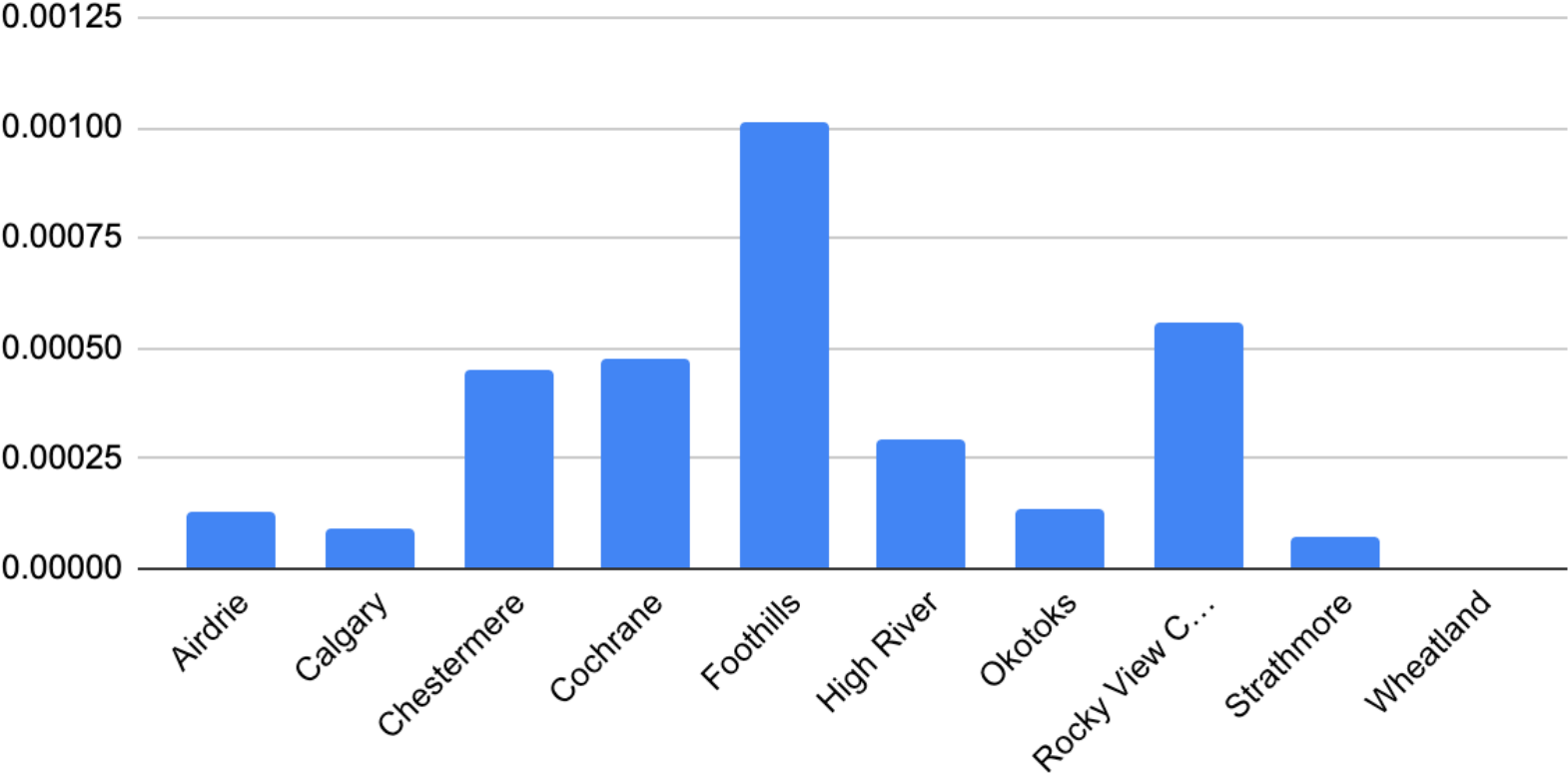
Geographic distribution
(from 'guestbook'
and survey)

59% Calgary
11% Foothills
10% Rocky View County
7% Cochrane
4% Chestermere
4% Airdrie
2% High River
2% Okotoks
1% Strathmore
0% Wheatland

Phase 2 | Engagement Results

Participation by Population Ratio

Phase 2 Engagement

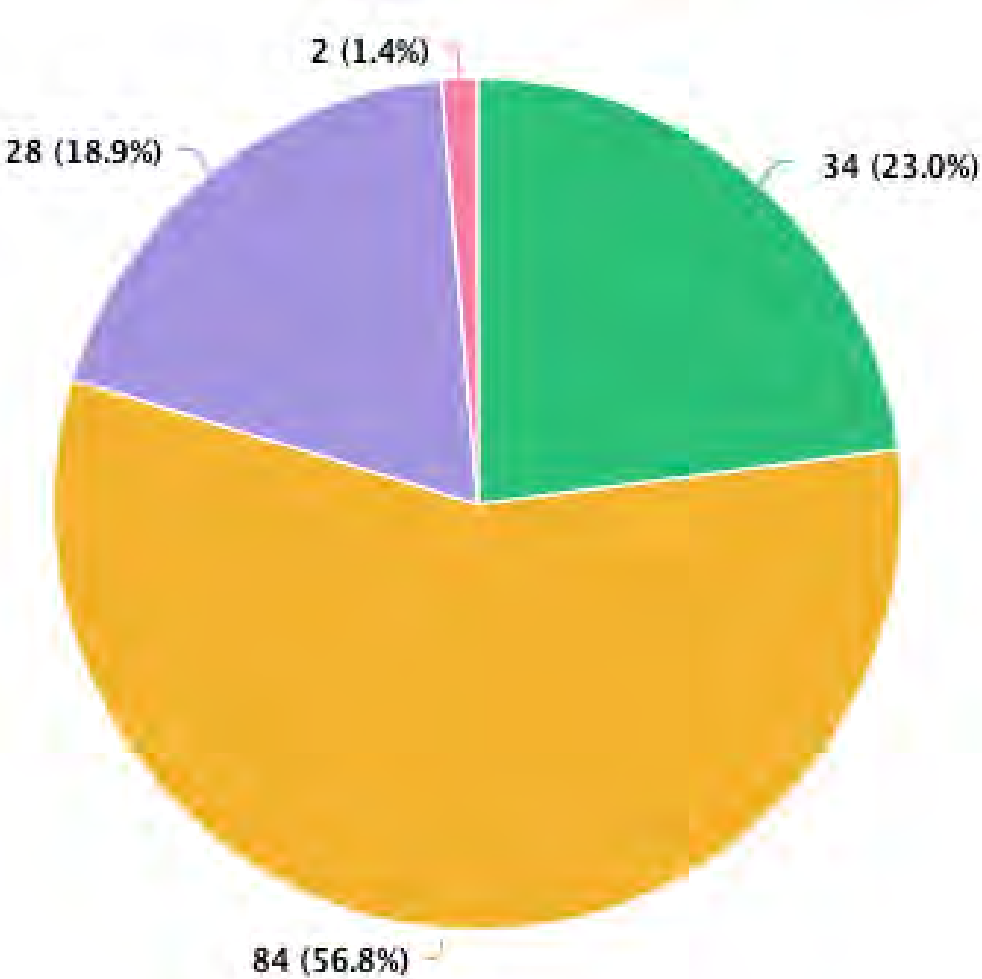


Phase 2 | Engagement Results

We're looking to receive input from all parts of the Calgary Metro Region. Please share which term best describes where you are from.

Question options
(Click items to hide)

- Neither – I am not from the Calgary Metro Region
- Both rural and urban
- Urban
- Rural



Phase 2 | Early Engagement Themes** - Policy Areas

Economic well being

- Good transportation and transit availability
- Diversify the types of businesses and industries
- Create live / work / play areas
- Grow up not out
- Balance between economic development and the need for natural and rural areas
- Impacts of Covid need to be considered

Growth management and efficient use of land

- More density, less use of land
- Smaller environmental footprint
- Develop infrastructure first
- Leave rural alone
- Reduce travel time and increase walkability

****NOTE - a sampling of verbatim comments that are representative of the themes are included as an appendix in this deck**

Phase 2 | Early Engagement Themes - Policy Areas

Environmentally responsible

land use

- More guidelines need to be in place
- Protect natural areas and preserve biodiversity
- Protect water supply
- Cap growth
- Smaller footprints / more density

Shared services optimization

- Reduce costs and duplication
- Regional transit service
- Leverage what is already in existence rather than building new
- Equitable plan for costs and access
- Collaborative approach

Phase 2 | Early Engagement Themes - Policy Areas

Celebrating rural and urban differences

- Preserve the character of different areas
- Promote unique offerings of areas
- Respect different choices – rural / urban
- More education on different ways of life

Water stewardship

- Cap on growth
- Minimize amount of water that needs to be used
- Use grey water wherever possible
- Reduce wastewater and coordinate services
- Be more mindful of preserving the ecosystems

Phase 2 | Early Engagement Themes** - Forum

Appreciation for increased mixed use development

Need infrastructure that matches development

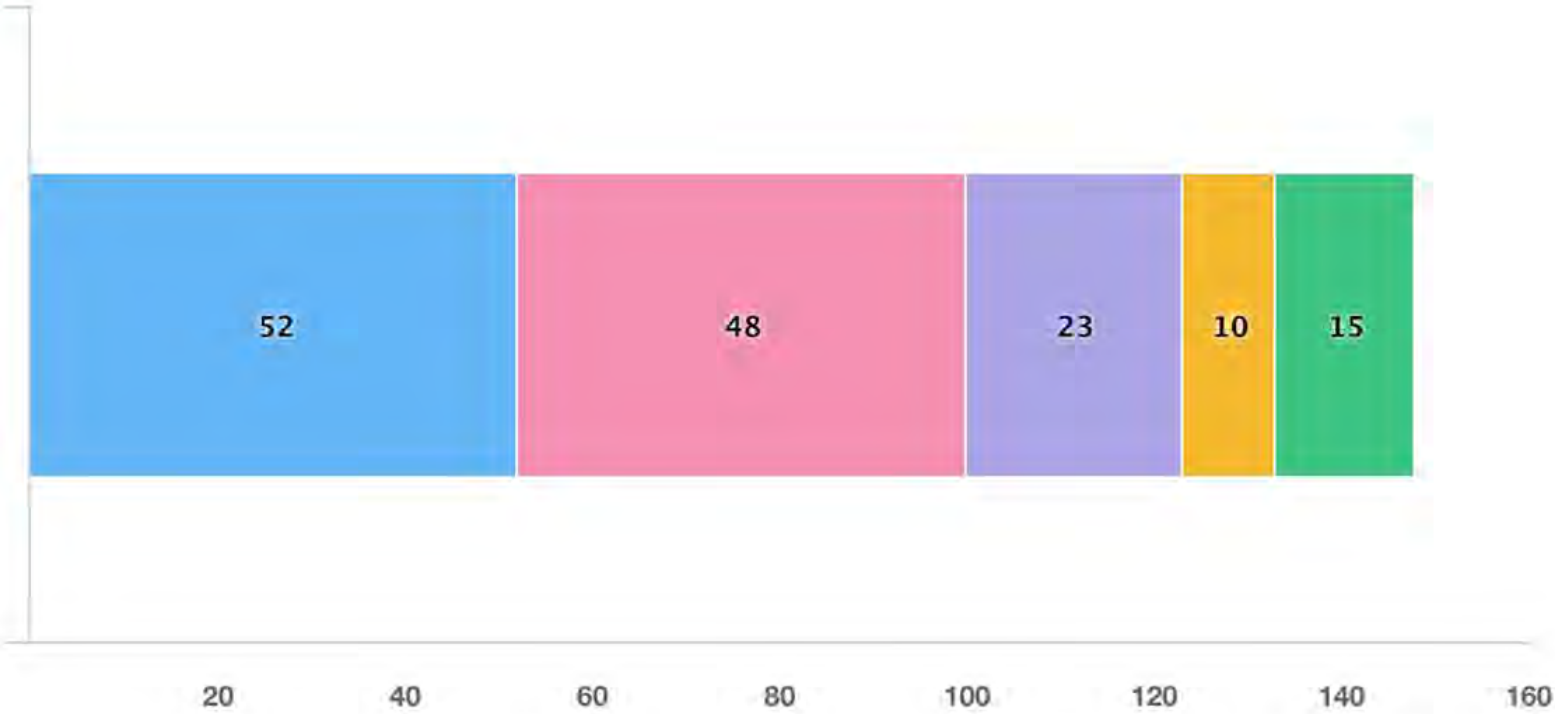
- Consider septic in rural development
- Ensure amenities in masterplanned communities
- Transit needed for City and Town Centre/TOD

*****NOTE - a sampling of verbatim comments that are representative of the themes are included as an appendix in this deck***

Phase 2 | Engagement Results - Joint Planning Areas

To what extent do you agree that the proposed sub planning for growth in the Calgary Metro Region?

-regional groups would be valuable in

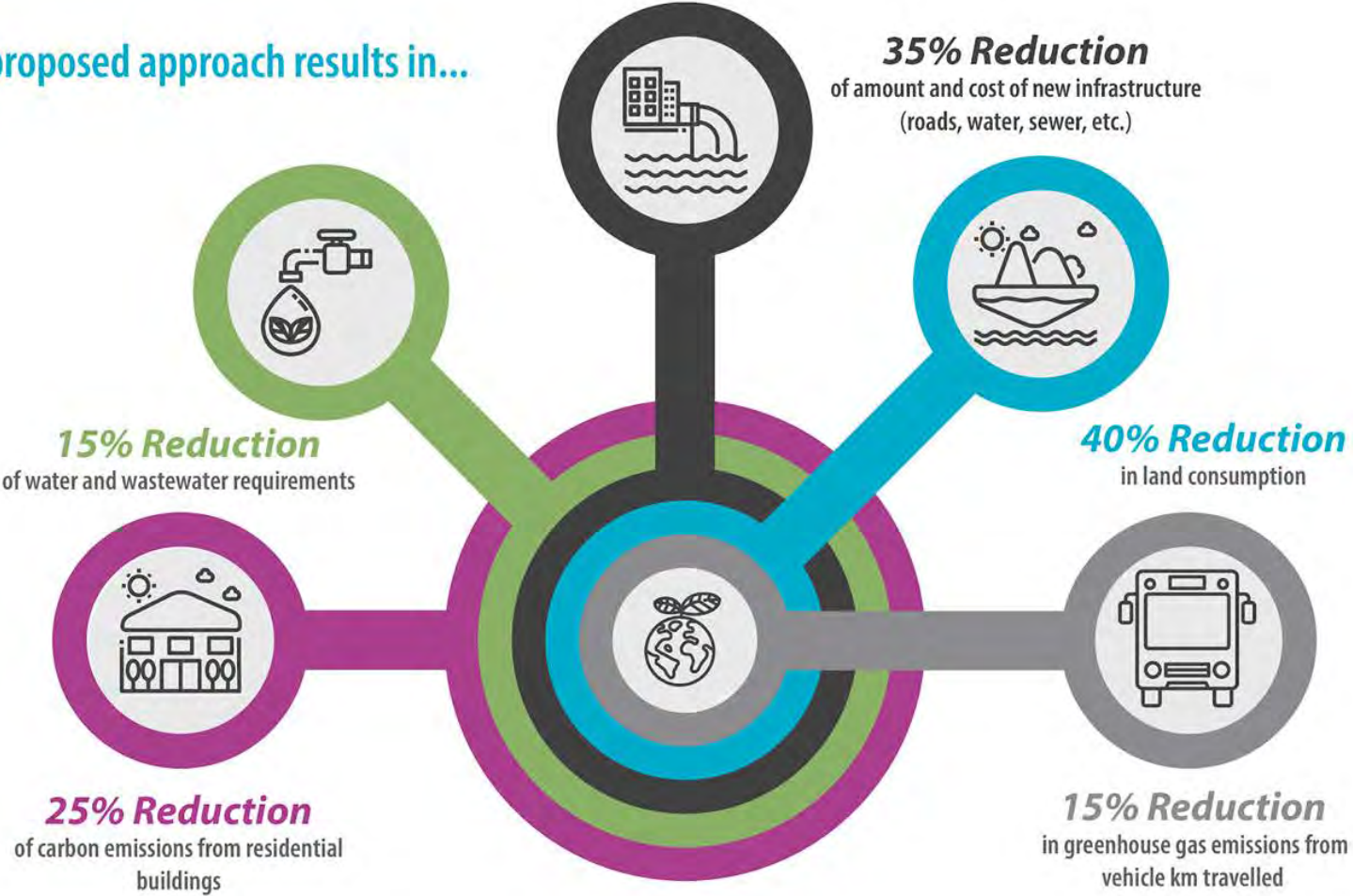


Question options
(Click items to hide)

- 5 - Very valuable
- 4 - Valuable
- 3 - Moderately valuable
- 2 - Slightly valuable
- 1 - Not valuable

Phase 2 | Engagement Results - Benefits of Regional Plan

The proposed approach results in...



Phase 2 | Engagement Results - Benefits of Regional Plan

Please tell us which of these benefits are most important to you, based on your experiences and values as a resident of the Calgary Metro Region.

Rank these benefits from 1 to 6 with 1 being least important and 6 being most important.

OPTIONS	AVG. RANK
Reduction of carbon emissions from residential buildings	3.32
Reduction of water and wastewater requirements	3.34
Reduction in vehicle km travelled	3.36
Reduction of amount and cost of new infrastructure (roads, water, sewer, etc.)	3.53
Reduction in vehicle greenhouse gas emissions	3.53
Reduction in land consumption	3.91

Indigenous Engagement

Indigenous Engagement | Update

- Engagement with First Nations:
 - Meeting with Stoney Tribal, Chiniki First Nation, & Wesley First Nation Administration (September 23)
 - Discussed areas of mutual interest. CMRB & Stoney Tribal Administration will reach out to each other in the future as appropriate opportunities arise for involvement.
 - Meeting with Siksika Nation Chief & Council (November 16)
 - Directed to follow up with Councillor Wade Healy (Chair of Outreach Team) to further discuss opportunities for Siksika involvement with CMRB activities in the future
 - Early engagement with Tsuut'ina Nation in 2019
 - Several attempts to engage in 2020 but have not yet met

Questions & Discussion

Appendix

Sampling of Verbatim Comments

Phase 2 | Economic Wellbeing - sample comments

- *Allowing people opportunities to work in the areas where they want to live, supporting desired business opportunities (leaning away from the oil sector).*
- *Is anyone thinking about how COVID could change this dynamic?*
- *Using policy tools strategically to maximize economic benefits - using evidence based approaches to determine what this is and ensuring that economic activity in one area doesn't cause objective harm to another area of the region.*
- *Keeping land green for cows and wildlife to pasture and lots of forest and trees to off set the city's carbon use.*
- *Space should be available for businesses that are critical to residents. During Covid, we are learning how easy it is to shop and order almost anything online, so the space for retail needs to be re-thought. I don't think we will return to our former browsing/shopping habits when online order and home delivery has proven to be highly successful for many, many items.*

Phase 2 | Growth management and efficient use of land - sample comments

- *Develop infrastructure first, and then build out residential/commercial mixed use areas. Stop the spread of housing only on large tracts of land with little regard to the natural environment.*
- *Density is needed in this city. We need to stop building out. How else are we ever going to stop being a car dependent city?*
- *Slow and steady. It would not be prudent to build spaces that sit empty for years on end.*
- *Balance needs to be struck between density and affordability, but also realizing that increasing density brings opportunity - especially in exurb communities like Airdrie, which is suffering with a dilapidated downtown.*
- *Connected for all types of transport, maintain wildlife corridors, manage land to minimize new roads needed. New development should be planned so that it can be modified when economic drivers or needs change*
- *While diversity and density are important, it is also important to recognize the differences in communities. For example, Chestermere is not Calgary. Lot sizes are bigger and it's about space, leisure and recreation. Do not try to change this identity. Smaller lots, higher density living is not what is the basis of this community.*

Phase 2 | Environmentally responsible land use - sample comments

- *Stricter guidelines from planning and development thru to user stages of growth plans around green building, utility usages, less need for personal vehicles, citizen participation in reducing consumption. Including protected natural spaces as part of growth areas that are accessible to all.*
- *We need to be especially environmentally conscious. We have some of the most beautiful and natural space in the world and it should be treated as a valuable resource for future generations.*
- *Environmentally responsible land use for me means promoting the smallest footprint for future development. Also significant environmental features should be protected.*
- *ONLY plan lands down the major highway corridors and leave the remaining rural lands to be planned by the rural as they already have plans in place*
- *Ensuring there is safe green space in all neighbourhoods and communities, maintenance of parks, bike lanes throughout the year*

Phase 2 | Shared services optimization - sample comments

- *Sharing fire, police and EMS servicing would be ideal to promote greater coverage and synergy. Additionally, plans should discourage duplication of recreational developments within close proximity.*
- *Everyone who uses the services should pay their fair share. Services need to be planned and paid for from general revenue not by developers.*
- *Thinking of more creative recreation uses in new communities. Bikes parks, skateparks, parkour, fit parks, natural playgrounds, etc. Less baseball diamonds that take up lots of space and hardly get used.*
- *Already have these in place. You are wanting to create another layer of government and eliminate all ten municipalities and combine them into one super region. Residents from all communities will lose their voice.*
- *Ensuring equitable sharing of both costs and revenues.*
- *Transit is an opportunity for many positive outcomes. Getting people to work or to recreational activities without having to drive is key. Sharing recreational services reduces municipality costs and ensures full usership of these facilities.*

Phase 2 | Celebrating rural and urban differences - sample comments

- *Keep more of rural rural. Don't eat up that land base through the continued wasteful growth approaches. The other opportunity is to integrate traditionally rural activities like the growing of food more completely into the urban experience.*
- *I think we are all the same in the region and need to respect each other. I don't think that we should allow urban rural splits like we have now.*
- *Recognizing diversity of income and lifestyle but otherwise it seems less important.*
- *Good integration of urban and rural communities. Smooth transitions, consistent building guidelines.*
- *Rural must be considered first as without rural we cannot feed ourselves and our livestock both rural and urban communities.*
- *GET THE WORD OUT WHAT EACH OF THESE UNIQUE COMMUNITIES HAVE TO OFFER & especially the ENTREPRENUERIAL aspect of HOME-BASED BUSINESSES!*

Phase 2 | Water stewardship - sample comments

- *Water is the single most important resource today. Ground water is constantly being polluted by broken down vehicle "storage" sites in rural areas. Develop a strategy to encourage use of grey water systems and reduce usage.*
- *Put a cap on building in large urbans and find green building ideas to manage wastewater and water usage. Water, wastewater & utilities should be tied to higher rates over a certain square footage.*
- *Minimizing the amount of water utilized. Future forecasts for our region show increasing unpredictability of the resource as well as a general declining trend. We need to be consistent with that reality. We should also minimize the use of clean water and use grey water wherever possible. Too much clean fresh water goes into wasteful uses*
- *We need to ensure the ongoing health of the Bow & Elbow rivers through minimizing water withdrawals and having a regional approach to water supply. ie should not promote a multitude of small water coops that just support their specific areas. A regional water utility would be helpful.*
- *Reducing wastewater, ensuring citizens are paying for water usage to encourage individual reduction in freshwater use, ensuring clean, healthy drinking water supply, adequate for times of emergency as well.*

Phase 2 | Discussion Forum - sample comments

- *Master planned communities outside urban areas face the problem of installing very expensive infrastructure (water, wastewater, roads) to accommodate dense growth.*
- *Master planned communities would only work if there is high demand so the community fills quickly with residents. Otherwise, there isn't the critical mass necessary for retail businesses and other services (recreation?) to successfully develop. The further from the City, the lower the chances of quick build out.*
- *Townhouses and other multi-family dwellings make sense where there are commercial services available to support them. Otherwise, you just drive up the volume of car traffic. In Springbank, for example, walking to the corner store is not an option. That is why some restrictions on development makes sense.*
- *Mixed use communities keep the local schools full and allow people to age in their communities. I live in one of these neighbourhoods and i would be happy to see increasing density because of the benefits it can bring. But I want to see it done with good design principles.*

Phase 2 | Discussion Forum - sample comments

- *Without water and wastewater servicing from Calgary, more intense development creates problems including high water tables. As it is, country residential uses septic fields with the hope that the already saturated ground can accept even more wastewater.*
- *Exploring residential clusters has a lot of moving parts when it comes to servicing and out of the box thinking and advanced sewage treatment technology play a role. As a concept it has to be a question of are you expanding the City or creating a new type of "country" living. Then, does anyone want it and are they willing to pay for it.*
- *Office commercial belongs in urban centres and possibly a small amount in rural hubs (assuming that is jargon for traditional hamlets). Office commercial has no place in country residential development, whether or not it is structured as a cluster development.*
- *This [City and Town Centre/ TOD] is way overdue in communities such as Airdrie. There's too much pressure on roadways even with the recession and pandemic. The Calgary region, and Airdrie in particular, need to create self-sustaining economic growth and facilitate attracting business. These TODs will be critical for economic development and also for families in general to access vital services like medical, social services, and education (to name a few). The impact on sustainable programs would also be massive.*

Agenda Item	6
Submitted to	Board
Purpose	For Decision
Subject	HDR Calthorpe Workshop #4 What We Heard Summary
Meeting Date	December 18, 2020
<i>Motion that the Board approve the HDR Calthorpe Workshop #4 What We Heard Summary</i>	
<p>Summary</p> <ul style="list-style-type: none"> • HDR Calthorpe held Workshop#4 over two virtual events due to the COVID-19 pandemic. Workshop#4 included: <ul style="list-style-type: none"> ○ a workshop with elected officials on October 16, 2020, and ○ a meeting with the External Technical Advisory Group October 23, 2020. • Each event included an online presentation and group discussion. • In preparation for the workshop, individual meetings were held with staff from each of the member municipalities. • HDR Calthorpe has provided a What We Heard Summary for Workshop #4 suitable for public release. • The Land Use & Servicing Committee reviewed the Summary at the December 11 meeting and recommended approval to the Board. 	
<p>Attachments</p> <ul style="list-style-type: none"> • Workshop #4 – What We Heard Summary, HDR Calthorpe 	

1. Introduction

HDR|Calthorpe has conducted a series of workshops with elected officials and members of municipal administrations as part of developing the Growth & Servicing Plan. What we heard reports from workshops #1, 2 and 3 are posted on the CMRB's website.

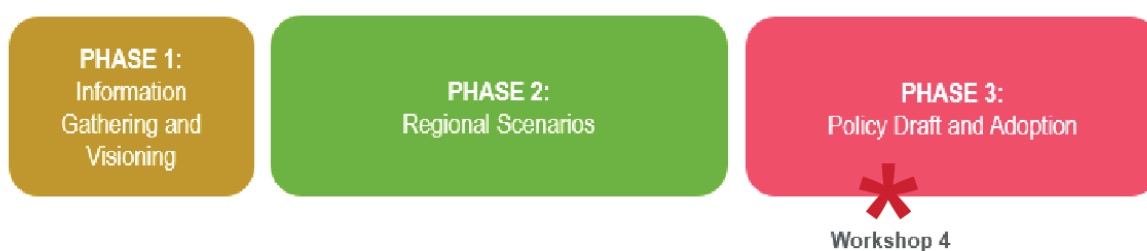
2. Recommendation

That the Board approve the HDR Calthorpe Workshop #4 What We Heard Summary.

Workshop 4 What We Heard Summary

Overview

The Calgary Metropolitan Region Board (CMRB) is tasked with developing a long-term plan for managed and sustainable growth in the Region. A plan for growth and supporting policies will be documented in a Regional Growth and Servicing Plan. The CMRB is in the process of developing the Regional Growth and Servicing Plan and the process involves three main phases:



Workshop 4 Purpose

As part of Phase 3 of the Growth and Servicing Plan development, Workshop 4 included a workshop with elected officials (October 16, 2020) and a meeting with the External Technical Advisory Group (October 23, 2020). All were virtual discussions due to COVID 19. In preparation for the workshop, individual meetings were held with staff from each of the municipalities.

The purpose of the workshop was to provide an opportunity for a detailed review of the proposed scenario, which will be the basis of the regional growth structure. The proposed scenario presentation included maps showing growth areas, along with allocations of place types to municipalities. The proposed scenario also includes preliminary direction on how the regional growth structure can be achieved, which will ultimately form the basis for the land use components of the Growth Plan.

At the elected officials and External TAG workshops, team members from HDR | Calthorpe provided a background presentation, followed by an opportunity for discussion. The first part of the presentation reviewed previous scenario development and introduced the proposed land-use scenario.

Agenda Item 6 Attachment

The scenario proposed by the HDR|Calthorpe team includes many benefits when compared to the business-as-usual approach to development, including:

- 40% Reduction in land consumption
- 35% Reduction of amount and cost of new infrastructure (roads, water, sewer, etc.)
- 15% Reduction of water and wastewater requirements
- 15% Reduction in vehicle km travelled (and therefore vehicle greenhouse gas emissions)
- 25% Reduction of carbon emissions from residential buildings
- 56% Increase in municipal tax revenue per hectare of developed land
- 26% Reduction in impervious surface coverage

The proposed scenario was developed based on previous workshops, discussions with TAGs, and online public engagement.

What We Heard: Q&A with Elected Officials

Workshop 4 participants were asked to review and discuss the proposed scenario.

Discussion Areas

Most of the discussion was guided by discussion areas that are in the table below with the comments for each area. This is not a comprehensive list, but includes comments and questions that reflect the general themes and main ideas considered throughout the workshop.

Discussion Area 1: Joint Planning (JPA) boundaries, place types, and other controls

What we heard:

- More information on JPAs and their governance is required to better understand the implications of JPAs.
- More clarification is requested regarding effects on existing Municipal Development Plans and approved developments.

Discussion Area 2: JPA planning methods, infrastructure, shared costs and shared benefits

What we heard:

- Concern JPAs will needlessly complicate the regional planning and collaboration that is already happening in some areas.
- More clarification is needed to understand the relationship between JPAs and municipal growth priorities.
- Cost and revenue sharing will be an important component of JPA implementation.
- JPAs should not be restrictive, but collaborative, taking advantage of a sub-regional lens.

Discussion 3: ESA policy applied at regional or local level

What we heard:

- Suggestion that other types of JPAs would be appropriate such as environmentally sensitive areas.

Discussion 4: Land development control by Place Type or density within municipal boundaries

What we heard:

- Caps on land consumption are over-restrictive and do not recognize difference between rural and urban policy.
- Place types are a good strategy to guide development as they can be less focused on broad density limits.

Discussion 5: Goals for infill and redevelopment within each municipal boundary

What we heard:

- Concern about how rural municipalities will be able to freely develop and have full control of their own land.
- The Growth & Servicing Plan has to reflect the current economic reality.

Discussion 6: Infrastructure development in non-JPA areas

What we heard:

- Office parks are a dying typology and may be appropriate to limit them.
- Some municipalities don't have the desire for rail as a regional transit strategy and concerns with the cost of higher order transit and who will pay.

Proposed Policy Framework Discussion

After looking over the adjustments to proposed policy framework, some final thoughts included:

- Opposing views on transit and the Growth and Servicing Plan being realistic vs. aspirational.
- The plan is an exercise in maximizing economic prosperity, regardless of the sector.
- There should be cost per acre for each scenario to see if we are able to complete the changes in the scenarios.
- What about having two different scenarios for the region?

What We Heard: Q&A with External TAG

The External TAG discussion was less structured than the elected officials workshop and more technical in nature.

What we heard:

- Need for watersheds in the Growth & Servicing Plan development, alongside flooding and water availability concerns.
- Infill and reasonable density requirements should be promoted in rural areas with some targets for every municipality, but acknowledging the lack of demand of multi-family housing in rural areas.
- Desire for the changing travel patterns associated with COVID-19 to be considered.
- Need for policy for revenue sharing along with cost sharing.
- Need to be able to add or adjust JPAs in the future.
- Want a better description of a rural hub.

Agenda Item	7
Submitted to	Board
Purpose	For Decision
Subject	CMRB 2021-2023 Budget
Meeting Date	December 18, 2020
<i>That the Board approve the proposed CMRB 2021-2023 Budget</i>	
<p>Background</p> <ul style="list-style-type: none"> • The CMRB is funded by the Government of Alberta through the Alberta Community Partnership (ACP) grant program. • The Government of Alberta’s Budget 2019/2020 reduced funding to the CMRB as per the below chart. • The gift of \$1.8M from the Calgary Regional Partnership provides a reserve against the reduced funding in upcoming years. • The Governance Committee provided feedback on the proposed 2021 Budget at the October 22, 2020 meeting and made a motion: <ul style="list-style-type: none"> • Direction Administration to develop a multi-year forecast in order to have a better understanding of the longer-term impacts to the reserve funds and the level of provincial funding; • As part of the budgeting process, to engage the Board in a strategic discussion to establish priorities for 2021; and • Direct the Board to develop guidance or principles on how to use the reserve fund. • The Governance Committee reviewed the 2021-2023 Budget at the November 26, 2020 meeting and recommended to the Board for approval. 	
Attachments: Proposed Budget 2021 - 2023	

1. Background

The CMRB is nearing the completion of the mandated drafting of the Growth and Servicing Plans. Future discussions will determine efforts of the CMRB in 2021 and beyond.

Agenda Item 7

The proposed budget, and in particular the line item for “Regional Initiatives” contains flexibility to support the efforts of the Board. This work may include examining: regional water sharing mechanisms, regional economic development and/or any other initiatives as determined by the Board.

At the October Governance meeting the committee provided feedback to CMRB Administration to:

- a) Develop a multi-year forecast in order to have a better understanding of the longer-term impacts to the reserve funds and the level of provincial funding;
- b) As part of the budgeting process to engage the Board in a strategic discussion to establish priorities for 2021; and
- c) That the Board develop guidance or principles on how to use the reserve fund.

The Governance Committee reviewed the 2021-2023 Budget at the November meeting and recommended it to the Board for approval.

2. Funding Summary

Funded Activity	Grant Total
2017/18 CMRB Start-up and Core Administration	\$2,070,000
	(\$1,500,000 + \$570,000 (CRP Surplus))
2019/20 CMRB Core Administration	\$2,000,000
2020/21 CMRB Core Administration	\$1,750,000
Total CMRB Core Administration Approved Funding	\$5,820,000

Future Estimated Funding

2021/22 CMRB Core Administration Costs*	\$1,500,000
2022/23 CMRB Core Administration Costs*	\$1,000,000
2023/24 CMRB Core Administration Costs*	\$1,000,000

* Estimates – subject to Minister Approval

3. CMRB Account Balances at November 18, 2020

Current Account	~ \$1,115,000.00
GIC	~ \$1,932,000.00
Total	~ \$3,047,000.00

Agenda Item 7

4. Proposed Budget 2021-2023

The proposed budget is attached.

5. Recommendation

That the Board approve the proposed CMRB 2021-2023 Budget.

	2019 Budget	2020 Budget	2020 Estimated	2021 Budget	2022 Budget	2023 Budget
REVENUE						
GoA Grant	\$2,000,000.00	\$1,750,000.00	\$1,750,000.00	\$ 1,500,000.00	\$ 1,000,000.00	\$ 1,000,000.00
Interest on GIC	\$0.00	\$40,000.00	\$0.00	\$ -		
Withdrawal from Reserves	\$0.00	\$900,000.00	\$900,000.00	\$ 650,000.00	\$ 900,000.00	\$ 900,000.00
TOTAL Revenue	\$2,000,000.00	\$2,690,000.00	\$2,650,000.00	\$ 2,150,000.00	\$ 1,900,000.00	\$ 1,900,000.00
EXPENDITURES						
CAPITAL EXPENSES						
Computers & Hardware	\$6,000.00	\$6,000.00	\$0.00	\$ 6,000.00	\$ 6,000.00	\$ 6,000.00
Office Furniture	\$6,000.00	\$6,000.00	\$0.00	\$ 6,000.00	\$ 6,000.00	\$ 6,000.00
Phone/Internet Hardware	\$3,000.00	\$3,000.00	\$0.00	\$ 3,000.00	\$ 3,000.00	\$ 3,000.00
TOTAL CAPITAL EXPENSES	\$15,000.00	\$15,000.00	\$0.00	\$ 15,000.00	\$ 15,000.00	\$ 15,000.00
OPERATING EXPENSES						
STAFFING COSTS						
Salary	\$636,000.00	\$645,000.00	\$645,000.00	\$ 655,000.00	\$ 655,000.00	\$ 655,000.00
Health	\$36,000.00	\$36,000.00	\$36,000.00	\$ 36,000.00	\$ 36,000.00	\$ 36,000.00
Retirement	\$78,000.00	\$78,000.00	\$78,000.00	\$ 78,000.00	\$ 78,000.00	\$ 78,000.00
Phone	\$3,000.00	\$3,000.00	\$3,000.00	\$ 3,000.00	\$ 3,000.00	\$ 3,000.00
Board Chair	\$140,000.00	\$140,000.00	\$90,000.00	\$ 140,000.00	\$ 140,000.00	\$ 140,000.00
TOTAL STAFFING COSTS	\$893,000.00	\$902,000.00	\$852,000.00	\$ 912,000.00	\$ 912,000.00	\$ 912,000.00
OFFICE LEASE	\$85,980.00	\$80,000.00	\$80,000.00	\$ 87,000.00	\$ 87,000.00	\$ 87,000.00
OFFICE OPERATING COST						
General Operating Costs	\$35,640.00	\$36,000.00	\$36,000.00	\$ 36,000.00	\$ 36,000.00	\$ 36,000.00
Professional Fees	\$30,000.00	\$30,000.00	\$30,000.00	\$ 30,000.00	\$ 30,000.00	\$ 30,000.00
TOTAL OFFICE OPERATION COSTS	\$65,640.00	\$66,000.00	\$66,000.00	\$ 66,000.00	\$ 66,000.00	\$ 66,000.00
TRAVEL COSTS	\$55,000.00	\$45,000.00	\$5,000.00	\$ 35,000.00	\$ 35,000.00	\$ 35,000.00
MEETING COSTS						
Meeting Venue/Catering	\$55,800.00	\$55,000.00	\$12,000.00	\$ 55,000.00	\$ 55,000.00	\$ 55,000.00
Per Diem	\$120,000.00	\$75,000.00	\$50,000.00	\$ 55,000.00	\$ 55,000.00	\$ 55,000.00
TOTAL MEETING COSTS	\$175,800.00	\$130,000.00	\$62,000.00	\$ 110,000.00	\$ 110,000.00	\$ 110,000.00
CONSULTANT COSTS						
Growth/ Servicing Plan	\$1,200,000.00	\$1,200,000.00	\$950,000.00	\$ 250,000.00	\$ -	\$ -
Regional Initiatives			\$0.00	\$ 500,000.00	\$ 500,000.00	\$ 500,000.00
REF Consultants	\$288,000.00	\$144,000.00	\$50,000.00	\$ 100,000.00	\$ 100,000.00	\$ 100,000.00
TOTAL CONSULTANT COSTS	\$1,488,000.00	\$1,344,000.00	\$1,000,000.00	\$ 850,000.00	\$ 600,000.00	\$ 600,000.00
CONTINGENCY	\$36,000.00	\$108,000.00	\$0.00	\$ 75,000.00	\$ 75,000.00	\$ 75,000.00
TOTAL EXPENDITURE	\$2,814,420.00	\$2,690,000.00		\$ 2,150,000.00	\$ 1,900,000.00	\$ 1,900,000.00
Estimated /Actual Expenditure	\$ 2,243,273.23	\$ 2,065,000.00	\$ 2,065,000.00			
Estimated Reserves at Year End		\$ 2,500,000.00		\$ 1,850,000.00	\$ 950,000.00	\$ 50,000.00

Agenda Item 7 Attachment

Agenda Item	8
Submitted to	Board
Purpose	For Information
Subject	Transition to Growth and Servicing Plan & REF
Meeting Date	December 18, 2020
<i>Motion that the Board receive information about the transition to the Growth and Servicing Plan and the Regional Evaluation Framework</i>	
<p>Summary</p> <ul style="list-style-type: none"> • CMRB Administration has received several requests for clarification about the transition from the Interim Growth Plan (IGP) and Interim Regional Evaluation Framework (IREF) to the Growth Plan (GP) and Regional Evaluation Framework (REF). • Statutory plans submitted to the Board for approval will be reviewed for consistency with the IGP and IREF until the Growth Plan and REF are approved by the Minister. • Municipal Development Plans will need to conform to the Growth Plans within a timeframe set out by the Board, as required by the Regulation. The timeframe for conformance will begin once the Growth Plan is approved by the Minister. • Further details are outlined in the summary brief below. 	

1. Introduction

CMRB Administration has received several requests for clarification about the transition from the Interim Growth Plan (IGP) and Interim Regional Evaluation Framework (IREF) to the Growth Plan (GP) and Regional Evaluation Framework (REF). This agenda item is intended to provide clarity around this transition.

2. Transitioning IREF to REF

The IREF will remain in effect until the Growth Plan and REF are approved by the Minister. If statutory plans are submitted for Board review after Board approval of the Growth Plan but prior to Ministerial approval, those statutory plans will be reviewed for consistency with the IGP and IREF.

Agenda Item 8

3. Conforming to the Growth Plan

Section 708.14(1) of the MGA provides that a participating municipality must amend every statutory plan and bylaw to conform with a growth plan no later than the date specified by a growth management board. The following identifies the expectations around how this will be interpreted within the Calgary Metropolitan Region.

3.1 Municipal Development Plans

MDPs are an essential means of implementing the Growth Plan. As the MDP is the guiding framework for lower tiered statutory plans (ASPs and ARPs), if the MDP does not align with the Growth Plan then the hierarchy of plans is not in place and the policies of the Growth Plan will not be implemented.

In accordance with 708.14(1) of the MGA, the Growth Plan will contain a requirement for MDPs to be amended to the extent that they do not comply with the Growth Plan, within a timeframe recommended by the Board. In the Edmonton Metropolitan Region, this timeframe is three years from ministerial approval.

In February 2020, CMRB Administration presented a legal opinion from Janice Agrios of Kennedy Agrios LLP to the Board about the need for MDPs to be amended to the extent they do not conform to the Growth Plan. This opinion can be found at page 139 of the PDF found at this [link](#).

3.2 Area Structure Plans, Area Redevelopment Plans, and Intermunicipal Development Plans

The following applies to ASPs, ARPs, and IDPs:

- Statutory plans approved prior to January 1, 2018 are grandfathered. Grandfathered ASPs, ARPs, and IDPs will not be reviewed by the Board as part of the IREF or REF process unless substantially amended.
- ASPs, ARPs, and IDPs approved under the IGP will remain in full force and effect and will not be reviewed by the Board as part of the REF process unless they are substantially amended.
- Under the existing IREF process, only the amending portions of statutory plans are subject to the IREF process. It has not been determined if this will be carried forward from the IREF to the REF process.

Between January 2018 when the Regulation came into effect and December 2018 when the IGP and IREF were approved by the Minister, all statutory plans were required to comply with the growth plan; however, there was no growth plan in effect during that time. If a statutory plan was approved by a member municipality during this time, it does not have Board review and approval. Member municipalities may have approved statutory plans during this time at their own risk.

As discussed with the Board during the approval of the IGP and IREF, the IREF is trust-based and CMRB Administration has not been monitoring to determine if the statutory

plans that require regional approval have been submitted to the Board through IREF. If a Board member wishes, he or she may bring forward an issue of non-compliance with the IGP or IREF policies and requirements to the Board for discussion.

4. Recommendation

Motion that the Board receive information about the transition to the Growth and Servicing Plan and the Regional Evaluation Framework

Agenda Item	9
Submitted to	Board
Purpose	For Decision
Subject	Posting Recorded Board and Committee Meetings
Meeting Date	December 18, 2020
<i>Motion that the Board direct Administration to post all recorded meetings, with the appropriate technology, starting with the March 20, 2020, Board meeting</i>	
<p>Background</p> <ul style="list-style-type: none"> • Prior to the onset of the COVID-19 pandemic in March 2020, CMRB Committee and Board meetings were audio-recorded. Governance and Advocacy Committee meetings were not audio-recorded. • The audio recordings were used to confirm minutes. • Since March 20, 2020 all meetings of the Board have been virtual and streamed online via a CMRB YouTube Channel due to public health guidelines. The streamed meetings have been recorded. • A Board member inquired with CMRB Administration regarding whether meetings were posted to the website. • EMRB does not post meeting recordings to its website. Meetings are streamed online via EMRB YouTube Channel. • The Governance Committee discussed this item at the November 26 meeting and moved that Board and Committee meetings be posted starting with the March 20, 2020 Board meeting, with the appropriate technology. CMRB Administration has determined that the best technology to use for posting is to: Provide links on the CMRB website to past live-streamed videos hosted on the CMRB's YouTube channel. About half member municipalities post past council meetings on YouTube, others use in-house software. • Once meetings return to an in-person format Administration will bring forward an alternate technology format for recording meetings. 	
Attachment: None	

1. Introduction

In response to the Covid-19 pandemic, beginning on March 20, 2020 CMRB began meeting via online platforms. In order to ensure the public had access to the meetings,

and to comply with legislated requirements, CMRB Administration livestreams every Board and Committee meeting via YouTube.

Part 17.1 of the *Municipal Government Act* requires that meetings of the CMRB be accessible to the public, but there is no requirement for recordings of meetings to be posted in an online archive.

All Board and Committee Agenda packages are posted online in advance of the meeting, and minutes of every meeting are posted once they are approved. These documents are archived online.

As CMRB did not previously post recordings of in person meetings, Administration did not start posting recordings of meetings beginning on March 20, 2020.

2. Other Organizations

Some municipalities record and post videos of Council and/ or Committee meetings. The EMRB does not post recorded meetings.

3. Options

The Governance Committee discussed the following options:

1. Do not post recorded meetings.
2. Post recorded meetings starting at an agreed upon future date.
3. Post recorded meetings starting with March 20, 2020 Board meeting.

A decision was made to recommend option 3 to the Board for approval.

4. Recommendation

Motion that the Board direct Administration to post all recorded meetings, with the appropriate technology, starting with the March 20, 2020, Board meeting.

Agenda Item	10
Submitted to	Board
Purpose	For Information
Subject	Bill 48, Proposed Changes to MGA
Meeting Date	December 18, 2020
<i>Motion that the Board receive for information an update on changes to the Municipal Government Act, Part 17.1 as presented in Bill 48, Red Tape Reduction Implementation Act</i>	
<p>Summary</p> <ul style="list-style-type: none"> • First reading of changes to the <i>Municipal Government Act (MGA), Bill 48, Red Tape Reduction Implementation Act, 2020 (No. 2)</i> was passed on November 16, 2020. • In addition to other changes to the MGA, there are changes proposed to Part 17.1 Growth Management Boards. • The changes to the MGA related to Part 17.1 demonstrate the Government's commitment to the Growth Management Boards and are meant to streamline the legislation, moving some content to regulation with the goal of elevating the performance of the boards. • The changes to Part 17.1 are not scheduled to come into force until June 1, 2021. Review of the CMRB Regulation is expected to follow. • The Board discussed the proposed amendments during the November 20, 2020 Board meeting. • The CMRB has received a letter from Minister Allard providing additional detail. 	
<p>Attachments</p> <ul style="list-style-type: none"> • Summary of Key <i>Municipal Government Act</i> Changes of Potential Interest • Letter from Minister Allard 	

Background

First reading of changes to the Municipal Government Act (MGA), *Bill 48, Red Tape Reduction Implementation Act, 2020 (No. 2)* was passed on November 16, 2020. In addition to other changes to the MGA, there are changes proposed to Part 17.1 Growth Management Boards.

Agenda Item 10

Overview of Proposed Changes to the MGA

Changes to Part 17.1 of the MGA relate to clarifying and simplifying the provisions around growth management boards, with the intent of moving some content from to regulation. Changes to the MGA will not come into effect until June 1, 2021, after the March 1, 2021 deadline for delivery of the CMRB's growth and servicing plans.

As advised by Municipal Affairs, the intent of the changes to the MGA is to elevate the performance of the growth management boards and to allow for more flexibility as to what may or be contained within the regulations of individual growth management boards.

Key changes of potential interest to the Board include:

- Removal of a specific provision enabling the grandfathering of plans in place prior to the establishment of a growth management board. The MGA changes also add in new provisions that conformity with the growth plan "applies to statutory plans adopted, bylaws made, resolutions passed and municipal agreements entered into before or after the coming into force of [a growth management board] regulation." (amended Section 708.061(6))
- Removal of a requirement for a growth plan. Growth plans may be required for growth management board as directed by the Lieutenant Governor, but it is no longer a provision that a growth management board must complete a growth plan or what must be included within a growth plan.
- Removal of a requirement for an annual report.
- Various provisions of the Act have been simplified and consolidated into updates specifying the authority of the Lieutenant Governor to make regulations respecting various aspects of growth management boards, such as their mandates, boundaries, operations, voting rights, management and administration, the requirement for a growth plan, and so on.

The intent or effect of the MGA changes on the CMRB Regulation is not yet known. Further consultation will occur between Municipal Affairs and the Edmonton and Calgary Metropolitan Region Boards as part of updating regulations for growth management boards.

Attachment 1: Key Changes to Part 17.1 of the Municipal Government Act

The table below outlines some of the key changes to the MGA contained within Bill 48. It does not include every proposed change to the MGA. Please note that these are intended to provide a general overview of the proposed changes for the benefit of the Board only and do not represent a legal opinion.

Key Area of Change	MGA Changes	CMRB Regulation
Removal of specific requirement for a growth plan	<ul style="list-style-type: none"> Change to the definition of "growth plan" to indicate that a growth plan may or may not be required. Proposed Section 708.01(1)(b) states that "growth plan" means a plan, if any, required by a regulation..." Removal of the specific requirement for a growth management board to prepare a growth plan (current Section 708.02(2)(d-k)) 	The objectives, contents, timelines, form, desired effect, related servicing and process for amending the growth plan are contained in CMRB Regulation Sections for Growth Plan, Section Sections 7 to 10; for Servicing Plan, Sections 14 to 16.
Removal of a specific requirement for an annual report	<ul style="list-style-type: none"> The requirement to file an annual report with the Minister has been removed (current Section 708.09) 	The CMRB Regulation does not include an annual report requirement.
Consolidating and simplifying provisions	<ul style="list-style-type: none"> Several provisions of the existing MGA are removed and consolidated into other sections. Many provisions are consolidated into a proposed Section 708.02(2). This updated section identifies that the Lieutenant Governor may make regulations related to growth management boards including their mandate; voting rights; boundaries; operations, management and administration; appointment of board representatives and a chair; powers, duties and functions; consistency of statutory plans and bylaws with a growth plan, without limitation, other matters. Reference to the need for an appeal or dispute resolution mechanism remains. Details around meetings of the growth management board have been removed to refer to Sections 197 and 199 of the MGA, requirements for Council proceedings. 	The CMRB Regulation includes reference to the establishment of the Board, Board mandate, Board Chair, voting rights, powers and duties of the Board contained in CMRB Regulation Sections 2 to 6.

<p>Removal of provision grandfathering statutory plans in place prior to the establishment of a board</p>	<ul style="list-style-type: none"> • The provision grandfathering statutory plans, existing Section 708.16, has been removed. The provision stated that “all statutory plans...in effect on the coming into force of the regulation establishing the growth management board...remain in full force and effect.” • In place of existing Section 708.16, the Lieutenant Governor can make regulations “respecting the consistency of statutory plans and bylaws, with a growth plan including, without limitation, respecting any requirements for the council of a participating municipality to amend statutory plans or bylaws to conform with a growth plan.” (proposed Section 708.02(2)(g)) • In addition, proposed Section 708.061(6) Conformity with a Growth Plan states that “except otherwise provided in the regulation establishing the growth management board... this section applies to statutory plans adopted, bylaws made, resolutions passed and municipal agreements entered into before or after the coming into force of that regulation.” 	<p>The CMRB Regulation reference to grandfathering is included in Part 5, Section 17. Section 17 states that “Sections 708.13 and 708.14 of the Act do not apply to statutory plans adopted, bylaws made, resolutions passed or municipal agreements entered into by a participating municipality before the coming into force of this Regulation.”</p>
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December 4, 2020

Mr. Chris Sheard
Chairperson
Calgary Metropolitan Region Board
305, 602 - 11 Avenue SW
Calgary AB T2R 1J8

Dear Mr. Sheard,

As you know, the Government of Alberta is working hard to reduce red tape. As part of this effort, Bill 48: Red Tape Reduction Implementation Act, 2020 (No. 2) proposes a number of changes to the *Municipal Government Act*, including amendments to Part 17.1: Growth Management Boards.

If passed, the legislation will streamline the current provisions in the act, and move the most pertinent sections to the regulation. The intention behind these changes is to simplify the act and growth management board regulations, and enhance the work of the boards.

To be clear, it is my belief that working together is critical to helping Alberta's economic recovery, and I expect the ongoing work to finalize the Growth Plan and Servicing Plan to continue.

We are delaying the coming into force of these sections so we can work with the members of the Calgary Metropolitan Region Board (CMRB) to update the regulation. Municipal Affairs will work with board administration to engage member municipalities on the proposed changes to the regulation in the coming months.

The Government of Alberta continues to support the work of the CMRB and will not let intermunicipal conflict impede Alberta's economic recovery. We continue to encourage your members to set aside their differences and focus on creating the conditions for economic development and growth.

Sincerely,



Tracy L. Allard
Minister

Agenda Item 10 Attachment

Agenda Item	11
Submitted to	Board
Purpose	For Information
Subject	Letter from Honourable Tracy Allard Regarding ICF & Recreation
Meeting Date	December 18, 2020
<i>Motion that the Board receive for information a letter from Honourable Tracy Allard regarding ICF & Recreation</i>	
<p>Summary</p> <ul style="list-style-type: none"> • CMRB received a letter from the Minister of Municipal Affairs directed to the Board of EMRB and CMRB relating to ICF and recreation. • The letter is being brought forward for information and discussion if necessary. • Municipal Affairs indicated that it is looking for either responses from each individual municipality on the subject, or from the CMRB on behalf of all members. 	
<p>Attachments</p> <ul style="list-style-type: none"> • Letter from Honourable Tracy Allard 	



ALBERTA
MUNICIPAL AFFAIRS

*Office of the Minister
MLA, Grande Prairie*

AR103267

Dear Members of the Edmonton Metropolitan Region Board and Calgary Metropolitan Region Board:

As you know, we must all work together to find ways to best deliver services to Albertans, especially as we all face fiscal challenges.

I know this is something we all value; however, I am very concerned by reports that some municipalities within the ERMB and CMRB may be using 2019 amendments to the *Municipal Government Act (MGA)* as justification for refusing to engage in meaningful discussions with their neighbours regarding cost-sharing for recreation. I cannot stress enough how important it is for municipalities to work together to find efficient ways to deliver key services, including recreation.

When this government streamlined the intermunicipal collaboration framework (ICF) sections of the *MGA* in 2019, the intent was to remove red tape and make it easier for municipalities to negotiate these agreements. Our intent was absolutely not to enable municipalities within growth management boards to avoid responsibility for legitimate cost-sharing obligations. Growth management boards are intended to enhance intermunicipal collaboration.

I understand that both boards have agreed that recreation issues tend to be more local than regional and thus will not be addressed in the regional servicing plan. I do not disagree with the logic of this approach, but fully expect that all ERMB and CMRB members will take the necessary steps to ensure these matters are indeed addressed more locally.

While I have heard concerns regarding this matter, I do not yet have a clear understanding of how widespread these concerns may be. I would appreciate hearing from each of you, by January 15, 2021, regarding the status of your relationship with your neighbouring communities regarding recreation services, and if you are satisfied that your interests have been effectively addressed.

.../2

Agenda Item 11 Attachment

Once I have a better sense of this matter, I will determine whether additional steps are required to ensure that appropriate cost-sharing arrangements are put in place.

I encourage all of you to continue working together to address regional and intermunicipal needs, and to ensure that services are being provided in your regions in the most effective and efficient manner.

Sincerely,



Tracy L. Allard
Minister

cc: William Choy, Chair, Edmonton Metropolitan Region Board
Karen Wichuk, Chief Executive Officer, Edmonton Metropolitan Region Board
Chris Sheard, Board Chair, Calgary Metropolitan Region Board
Jordon Copping, Chief Officer, Calgary Metropolitan Region Board