

Calgary Metropolitan Region Board
UPDATED Agenda – September 18, 2020, 9:30 AM
 Go-To Meeting/Call-In

- | | | |
|---|---------|-----------|
| 1. Call to Order & Opening Remarks | Sheard | |
| 2. Adoption of Agenda
<i>For Decision: Motion to adopt and/or revise the agenda</i> | All | |
| 3. Review and Approve Minutes (Attachment)
<i>For Decision: Motion that the Board review and approve the Minutes of the July 17, 2020 meeting</i> | All | 3 |
| 4. Growth & Servicing Plan Project Update (Attachment)
<i>For Information: Motion that the Board receive for information an update on the progress of the Growth & Servicing Plan</i> | HDRC | 7 |
| 5. Workshop #3 What We Heard Summary (Attachment)
<i>For Decision: Motion that the Board approve the Workshop #3 What We Heard Summary</i> | HDRC | 10 |
| 6. Public Engagement Update (Attachment)
<i>For Information: Motion that the Board receive for information an update on public engagement for the Growth and Servicing Plan</i> | Harding | 16 |
| 7. Indigenous Awareness Workshop (Attachment)
<i>For Decision: Motion that the Board approve proceeding with an Indigenous Awareness Workshop</i> | Harding | 31 |
| 8. Board Chair Recruitment Subcommittee Update (Verbal)
<i>For Information: Motion that the Board receive for information an update on the Board Chair Recruitment Subcommittee</i> | Genung | |
| 9. Proposed 2021 Board & Committee Dates
<i>For Information: Motion that the Board receive for information the proposed 2021 Board and Committee Dates</i> | Copping | 34 |
| 10. Roundtable Discussion Items | All | |
| i. New Minister of Municipal Affairs | | |
| ii. Resumption of In-Person Meetings | | |
| iii. COVID Update | | |
| 11. Next Meeting: Friday October 16, 2020 | | |

12. Adjournment

Sheard

Upcoming Meetings:

Land Use & Servicing Committee	Thursday Oct 1 - 9:30 AM	GoTo Meeting
Board Meeting	Friday Oct 16 – 9:30 AM	GoTo Meeting
Governance Committee	Thursday Oct 22 – 9:30 AM	GoTo Meeting
Advocacy Committee	TBD	

Delegates in Attendance:

Mayor Peter Brown – City of Airdrie
Mayor Naheed Nenshi – City of Calgary
Mayor Marshall Chalmers – City of Chestermere
Mayor Jeff Genung – Town of Cochrane
Reeve Suzanne Oel – Foothills County
Mayor Craig Snodgrass – Town of High River
Mayor Bill Robertson – Town of Okotoks
Reeve Greg Boehlke – Rocky View County
Reeve Amber Link – Wheatland County

Dale Beesley, Municipal Affairs

CMRB Administration:

Chris Sheard, Chair
Jordon Copping, Chief Officer
Liisa Tipman, Project Manager–Land Use
Jaime Graves, Project Manager–Intermunicipal Servicing
Shelley Armeneau, Office Manager

1. Call to Order

Called to order at 9:30 AM. Chair noted the meeting was being held virtually and that it was live streaming on YouTube for the public. The process for voting will be by verbal roll call poll alphabetically by member municipality.

2. Approval of Agenda

M 2020-74

Moved by Mayor Brown, **Seconded by** Mayor Chalmers, accepted by Chair.

Motion: That the Board approve the agenda of the July 17, 2020 meeting.

Motions carries.

3. Approval of Minutes

M 2020-75

Moved by Reeve Oel **Seconded by** Mayor Robertson, accepted by Chair.

Motion: That the Board approve the Minutes of the June 26, 2020 meeting.

Motion carried unanimously.

4. Growth & Servicing Plan Project Update

HDR Calthorpe reviewed the update in the agenda package and answered questions. Stephen Power clarified that many of the overall guiding principles for the policies will come from the CMRB Board priorities. The Board discussed whether the Land Use and Servicing Plans would be separate documents or combined. The Chair confirmed the Regulations states they are two separate documents, with the Land Use Plan being reviewed every 10 years and the Servicing Plan every 5 years.

M 2020-76

Moved by Reeve Boehlke **Seconded by** Reeve Link, accepted by Chair.

Motion: That the Board receive for information the update on the progress of the Growth & Servicing Plan.

Motion carried unanimously.

5. Phase 1 Growth & Servicing Public Engagement

Anne Harding from HDR|Calthorpe provided a presentation to the Board on the public engagement and hosted a live demonstration of the website. Board members expressed concern about having engagement over the summer, and the inability of their administrations to review the materials due to the lateness of receiving the information from HDR.

Members discussed the options and put forward alternate launch dates for the website. Wheatland County suggested a delay of the launch of the website to July 24. Rocky View County put forward a friendly amendment to change the launch date of the website to July 30. The friendly amendment was accepted.

M 2020-77

Motion Arising

Moved by Reeve Link **Seconded by** Mayor Robertson, accepted by Chair.

Motion: That HDR|Calthorpe delay the launch of the Public Engagement website until July 30 in order to provide municipalities adequate time to provide feedback.

Motion fails on the basis of not having 2/3 of the population of the region represented.

M 2020-78

Motion Arising:

Moved by Reeve Link **Seconded by** Mayor Genung, accepted by Chair.

Motion: That HDR|Calthorpe delay the launch of the Public Engagement website until July 24 in order to provide municipalities adequate time to provide feedback, and delay closing of Public Engagement to September 4th, 2020.

Motion carries.

In order to meet this new timeline CMRB Administration will:

- Circulate the website content to C&E TAG on July 17
- Set the deadline for C&E TAG comments for July 22 at Noon
- Engagement website launch will be July 24

6. Policy for Members to Bring Forward Motions

M 2020-79

Moved by Mayor Brown **Seconded by** Mayor Genung, accepted by Chair.

Motion: That the Board approve the proposed Amended Procedural Policy on Motions.

Motion carried unanimously.

7. Policy on Email Votes

M 2020-80

Moved by Mayor Brown **Seconded by** Mayor Robertson, accepted by Chair.

Motion: That the Board approve the proposed Amended Procedural Policy on Conducting Board and Committee Votes.

Motion carried unanimously.

8. Board Chair Recruitment Subcommittee

Jordon Copping provided a verbal update on the Board Chair Recruitment Subcommittee:

At the July 2 Governance Committee meeting a motion was passed to create a Board Chair Recruitment Subcommittee (BCRS). It was agreed that the BCRS should have balanced geographic representation, and that Mayor Genung should be asked to participate as the Vice Chair of the Board. An email vote was conducted, and it was agreed the BCRS will be made up of the following individuals:

- George Chahal, Calgary
- Marshall Chalmers, Chestermere
- Jeff Genung, Cochrane
- Suzanne Oel, Foothills
- Bill Robertson, Okotoks
- Glenn Koester, Wheatland

The following tasks will be completed in the coming weeks:

- Select an executive search firm

- Administration has requested proposals from three firms to help support the BCRS in the executive search.
- Finalize a proposed role description for the Board Chair and propose a remuneration structure for the Board Chair.
 - These two items would be circulated to the Board for an email vote over the summer.
- Begin the search process.

M 2020-81

Moved by Mayor Brown **Seconded by** Mayor Genung, accepted by Chair.

Motion: That the Board receive for information an update on the Board Chair Recruitment Subcommittee.

Motion carried unanimously.

9. COVID Roundtable

The Board held a short COVID roundtable discussion.

9. **Next Meeting:** Friday September 18, 2020, 9:30 AM.

10. Adjournment

The Chair declared the meeting adjourned at 11:56 AM.

CMRB Chair, Christopher Sheard

Agenda Item	4
Submitted to	Board
Purpose	For Information
Subject	Growth & Servicing Plan Update
Meeting Date	September 18, 2020
<i>Motion that the Board receive for information an update on the progress of the Growth & Servicing Plan</i>	
<p>Summary</p> <ul style="list-style-type: none"> HDR Calthorpe has provided a Growth & Servicing Plan project update for the information of the Board. The update includes a summary of progress and work completed to date. 	
<p>Attachments</p> <ul style="list-style-type: none"> Growth and Servicing Plan Update, HDR Calthorpe 	

Growth and Servicing Plan Committee Update

Meeting Date: Friday, September 18, 2020

Recent Progress

Scenarios

- Follow Scenarios presentation to TAGs early July
- Follow-up meetings with TAGs on focus topics (Recreation, Agriculture, Transit/Transportation, Flood Prone, Land Use, Water) throughout July and August
- Ongoing work on final scenario

Policy Development / Service Delivery

- Use of feedback from TAGs to further policy development
- Development of Growth Policy Areas framework (see attached)

Engagement

- Completion of the first round of public engagement
- To be addressed as a separate agenda item

Upcoming Progress

Scenario Development

- Final scenario development ongoing and incorporating the results from public engagement and summer TAG meetings
- Meetings with land use TAG members by municipality for preliminary review of final scenario to discuss alignment with local planning
- Workshop 4 (tentatively identified date of October 15) to confirm final scenario

Policy Development / Service Delivery

- Reviewing final input from TAGs to generate preliminary policy direction
- Ongoing policy development following confirmation of final scenario

Engagement

- Engagement on policy development in October/November

Agenda Item 4 Attachment

Work Plan Completion

Task No	Description	Status
Phase 1		Complete
Phase 2		
2.1	Develop IGP as Base Scenario	Complete
2.2	Develop 2 Alternative Scenarios	Complete
2.3	CMRB Workshop 2: Shaping Scenarios	Complete
2.4	Finalize 3 Scenarios	Complete
2.5	Present Scenario Outcomes	Complete
2.6	CMRB Stakeholders Workshop 3: Review Scenarios	Complete
2.7	Public Outreach 1: Publish Scenarios	Ongoing
Phase 3		
3.1	Develop and Refine Preferred Plan	In progress, using input from Workshop 3, focused TAG meetings and public engagement
3.2	Detailed Analysis of Plan	In progress
3.3	CMRB Workshop 4: Review Initial Plan and Preliminary Policy	Planning in progress – suggested tentative date October 15
3.4	Public Outreach 2: Plan and Policy	October/November
3.5	CMRB Workshop 5: Approved Preferred G&SP Plan	
3.6	Update and Finalize G&SP Plan	
3.7	Final Plan Adoption	Relates to Policy Development

Agenda Item	5 (Updated)
Submitted to	Board
Purpose	For Decision
Subject	HDR Calthorpe Workshop #3 What We Heard Summary
Meeting Date	September 18, 2020
<i>Motion that the Board approve HDR Calthorpe Workshop #3 What We Heard Summary</i>	
<p>Summary</p> <ul style="list-style-type: none"> • HDR Calthorpe conducted Workshop #3 over a series of three online events due to the COVID-19 pandemic. The workshops were held: <ul style="list-style-type: none"> ○ For elected officials on June 11, 2020, ○ For technical advisory groups on July 9, 2020, and ○ For the External Technical Advisory Group on July 10, 2020. • HDR Calthorpe has provided a What We Heard Summary for Workshop #3 suitable for public release. • At the September meeting of the Land Use and Servicing Committee, the Committee recommended approval of the What We Heard Summary for Workshop #3, with amendments. 	
<p>Attachments</p> <ul style="list-style-type: none"> • Workshop #3 – What We Heard Summary, HDR Calthorpe 	

1. Introduction

HDR|Calthorpe has provided a What We Heard Summary that reflects the input received from a series of workshops with elected officials and members of municipal administrations. The workshops were held as part of developing the Growth & Servicing Plan. What we heard reports from workshops #1 and 2 are posted on the CMRB's website.

The What We Heard Summary was presented at the September Committee meeting. Two amendments were requested by the Committee. These amendments have been included in the attached What We Heard Summary document:

- That the Summary include specific reference to the External TAG and its input into the project. This amendment has been included in the updated summary

Agenda Item 5

and can be found on page 2. The amendment states that “the feedback received from the External TAG was consistent with and focused on similar issues as the feedback from the member municipalities.”

- That a statement found on page 2 of the Summary be amended to specify that the lands referred to in the statement are located within Rocky View County. The following amendment was made to the second bullet of the second bulleted list: “The Compact and TOD scenarios offer an opportunity for intermunicipal special study areas or “Plan Corridors” such as the area located in Rocky View County between Airdrie and Calgary as well as the area between Calgary, Chestermere and Rocky View County.

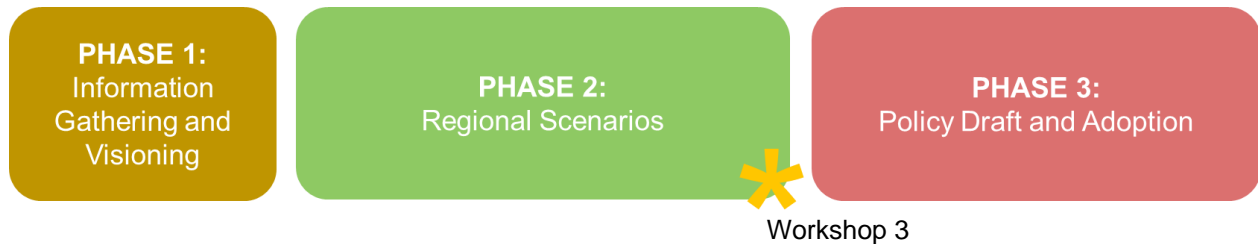
2. Recommendation

That the Board approve the HDR|Calthorpe Workshop #3 What We Heard Summary.

Workshop 3 What We Heard Summary

Overview

The Calgary Metropolitan Region Board (CMRB) is tasked with developing a long-term plan for managed and sustainable growth in the Region. A plan for growth and supporting policies will be documented in a Regional Growth and Servicing Plan. The CMRB is in the process of developing the Regional Growth and Servicing Plan and the process involves three main phases:



Workshop 3 Purpose

As part of Phase 2, a series of workshops was held between June and early July for committee and technical stakeholders on the scenarios and analysis. The input from Workshop 3 participants is documented in this report and will help prepare the upcoming public outreach and engagement process. Together, the feedback from the public and Workshop 3 will help create the foundation of the discussions for Phase 3: Policy Draft and Adoption.

The workshop was held in three parts:

- June 11, 2020, with the Land Use and Servicing Committee
- July 9, 2020, with municipal representatives through the Technical Advisory Groups (TAGs)
- July 10, 2020, with non-municipal subject matter experts of the External Technical Advisory Group

Due to COVID-19 precautions, all parts of the workshop were held virtually, online.

The workshop included the presentation of three regional scenarios that accommodate the same increase in population and jobs. The scenarios vary in location of development, land use mix, average density, infill and redevelopment proportions, and major infrastructure and transport investment. The three scenarios are:

- Business as Usual (BAU),
- Compact, and
- Transit-Oriented Development (TOD).

The BAU scenario represents a regional future as projected using recent development trends. Two additional future scenarios were developed based on a compact and a transit-oriented development (TOD) approach. The compact scenario prioritizes new development within (infill and redevelopment) or in close proximity to existing developed areas. The TOD scenario prioritizes new development along existing and possible future high-order transit (such as bus rapid transit and light rail) stations and corridors.

The presentation included an analysis of the scenario outcome metrics followed by a discussion session. Feedback from all three workshop participants was encouraged. The TAG workshop participants were asked to provide input on the scenarios with a focus on 4 key areas:

- Transit and Transportation
- Environmentally Sensitive Areas
- Land Use
- Water

These focus areas will form the foundation of upcoming discussions with municipal experts over the next few months as the overall GSP process transitions from the regional scenarios studies to policy development.

The results of the scenario process illustrate that the CMR is not a region in crisis. The comparison between the scenarios don't show differences as dramatic as in other regions but do show that doing things differently as the CMR grows can save costs and reduce negative effects. The CMR's motivations are the vision, goals, and value systems as opposed to many regions dealing with traffic congestion, expensive housing, environmental issues, or other challenges.

The scenario analysis included several important findings, such as:

- Many municipalities in the CMR have generally done a better job of land use planning compared with other comparable regions. But there is still sprawl and areas with incompatible land uses in the CMR
- There are important decisions to be made regarding the joint planning between two or more CMR member municipalities. The Compact and TOD scenarios offer an opportunity for intermunicipal special study areas or "Plan Corridors" such as the area located in Rocky View County between Airdrie and Calgary as well as the area between Calgary, Chestermere and Rocky View County.
- Population growth and rental prices outside Calgary are growing faster than inside Calgary.
- The CMR is home to a third of the provincial population but has less than 5% of the province's surface water supply. Efficiently managing this essential resource will be critical to ensure that the region can keep up with forecasted growth demands. One of the goals of the CMRB Growth Plan and Servicing Plan are to develop a coordinated approach to water, wastewater, and storm water to provide a safe and healthy water supply for the growing region.
- The TOD and Compact scenarios show an increase local tax revenue per acre due to reductions in water consumption, infrastructure costs, greenhouse gas emissions and land consumption, when compared to the BAU scenario.

What We Heard

Workshop #3 participants were asked for their responses on the analysis of the three scenarios and policy direction. The following is not a comprehensive reporting of all comments, but reflect the general themes associated with the feedback and requests for additional information. The feedback is a consolidation of the three parts of the workshop (Land Use Committee, TAGs and External TAG). The feedback received from the External TAG was consistent with and focused on similar issues as the feedback from the member municipalities.

Additional Information for Scenario Analysis

There is a general desire for more information about the scenarios and another opportunity to gain a better *understanding of the metrics*. *Seeing the draft policies that support the scenarios would also be helpful.*

- The base level values of the councils / community need to be identified first, before we develop the policy and policy framework
- Preference for the team to present a preferred scenario
- Disappointment that scenario analysis did not highlight greater differences between scenarios
- More detail on costs and potential savings resulting from alternative scenarios
- More information about how the scenarios may impact rural land use planning
- There is concern regarding the current market demands, notably single-family homes, and the ability to meet that future demand

Additional Information and Policy Direction for Transit / Transportation

- Too early to identify transit technology, should be referred to as “transit corridors” with more detailed analysis to identify appropriate technology
- Concerns around higher order transit (i.e. Calgary MAX BRT Lines) not showing up on map.
- Scenario "Scenario mapping should identify all regionally significant transit, including the Green Line and Max BRTs."
- Hard to differential between compact and TOD – both operate on similar principles
- More rationalization or justification needed to future transit corridors – what are they tied to? Where did they come from?
- Should incorporate recently approved transit background report
- The extension of transit in the transit-oriented development (TOD) scenario will benefit the northern communities and Calgary

Additional Information and Policy Direction for Environmentally Sensitive Areas (ESA)

More environmental indicators were requested; a single indicator did not tell the story of how each scenario performed in terms of environmental impact. The scenario process should consider a broader range of environmental impacts, such as habitat, wetlands, and agricultural lands.

- View natural ecosystems as a service to the region and its residents
- Green infrastructure should be connected directly to the natural environment
- Regional inventory of natural/environmental could be developed to bolster the already available provincial data sets
- ESA data included in the original background report should be used because it has been vetted and approved early in the process.

Additional Information and Policy Direction for Land Use

- More detailed information for the cost of proposed higher order transit would help assess the scenarios
- Further discussion on open space lands, regional greenbelt(s), and habitat preservation
- It was noted the southern municipalities, specifically High River, Okotoks, and Foothills County have minimal change in the three scenarios
- Policies regarding land use and transportation will have a bigger impact around the City of Calgary and less impact in the outer municipalities
- The City of Calgary’s Municipal Development Plan discusses infill intensification. The 50% intensification (the Compact scenario assumption) is proposed over a long-time horizon, to 2076. Calgary is closest to the approach to the TOD scenario, which allocated 23-25% infill

- Many masterplanned communities in the region are well designed but need to be woven together with something other than freeways and arterials

Additional Information and Policy Direction for Water

- Land use planning has a critical role to play in managing the quality of source water, especially for the watersheds on the west side of Calgary
- The scenarios are at a very high level, and it is difficult to understand the efficiencies that may be available in each in terms of water servicing for each
- Growth plan should address topics including water security, climate change, resiliency, and collaboration / advocacy opportunities
- A new CMRB water policy would duplicate the existing policies by Alberta Environment
- Noted that there are similar licensing challenges across municipalities, and it might be productive to collaborate and advocate for these issues to AB Environment and Parks (AEP)
- Look at how all water is managed in the region, including non-municipal water users and providers.
- The current licensing system should be included in the scenario analysis. Irrigation Districts are the majority water license holder in the CMR, which will be an important consideration as the region grows

Agenda Item	6
Submitted to	Board
Purpose	For Information
Subject	Public Engagement Update
Meeting Date	September 18, 2020
<i>Motion that the Board receive for information an update on public engagement for the Growth & Servicing Plan</i>	
<p>Summary</p> <ul style="list-style-type: none"> • Phase 1 of public engagement for the Growth & Servicing Plan was open from July 24 to September 4, 2020. • HDR Calthorpe has provided an update on the outcomes of the phase 1 of the public engagement for the Growth and Servicing Plan for the information of the Board. • A detailed What We Heard Report on the Phase 1 engagement is forthcoming. 	
<p>Attachments</p> <ul style="list-style-type: none"> • September Public Engagement Update, HDR Calthorpe 	

September Public Engagement Update

Agenda Item 6 Attachment



Overview | Phase 1 Public Engagement

Goal: to gather public feedback on specific attributes of growth plan scenarios so that public input is meaningfully incorporated into policy development

- **Online engagement open July 24 - September 4**
- **Promotion through social media and posters/postcards**
- **Targeted information sharing and questions to gather input that is as useful as possible**
- **Flexible engagement opportunities**

Phase 1 | Summary of Engagement

Website results at September 5

- Total visits = 3,300*
 - Aware = 2,700
 - Informed = 1,900
 - Engaged = 1,600
- People who are **aware** have visited the site at least once
 - **Informed** visitors have clicked on something on the site
 - **Engaged** participants have contributed to a tool (poll, forum, or survey)

**Note: a person may have visited the site multiple times.*

Phase 1 | Engagement Tool Breakdown

- 7 quick polls
 - Response numbers vary between 608 and 1,158
- 4 discussion forum questions
 - Total of 61 comments from 35 participants
- 5 survey questions
 - 445 submissions with 289 high quality responses to open-ended question
 - Postal code distribution shows input is relatively reflective of region population
- 122 subscribers have signed up to receive updates from CMRB

Phase 1 | Early Themes

NOTE - these will change and be refined as we dive deeper into content analysis

We are hearing comments that fall into the following categories:

- Increase density to decrease sprawl
- Work with what you have
- Less density in some parts of region
- Municipal governance & regional collaboration
- Transportation considerations and suggestions
- Environmental considerations
- Developer guidelines

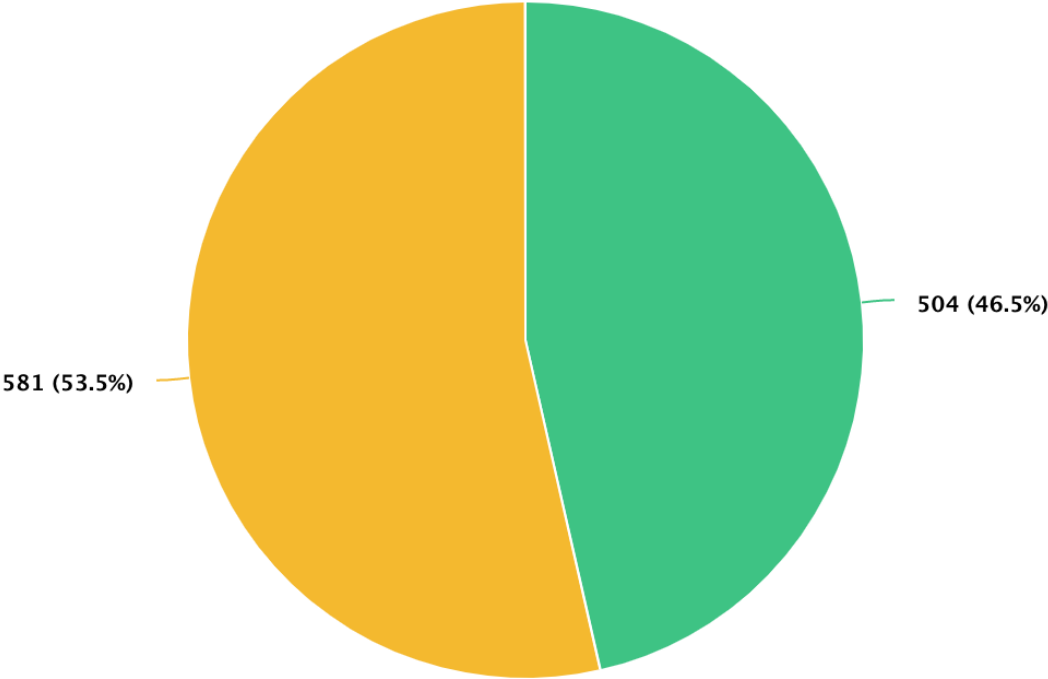
Phase 1 | Early Results on Density - Quick Poll

We have some choices to make about density in our communities that affect how land is used across the region. Would you rather...

Question options

(Click items to hide)

- Have more single-family homes in lower density communities, using more land for development
- Have more infill and mixed use homes in higher density communities, using less land for development

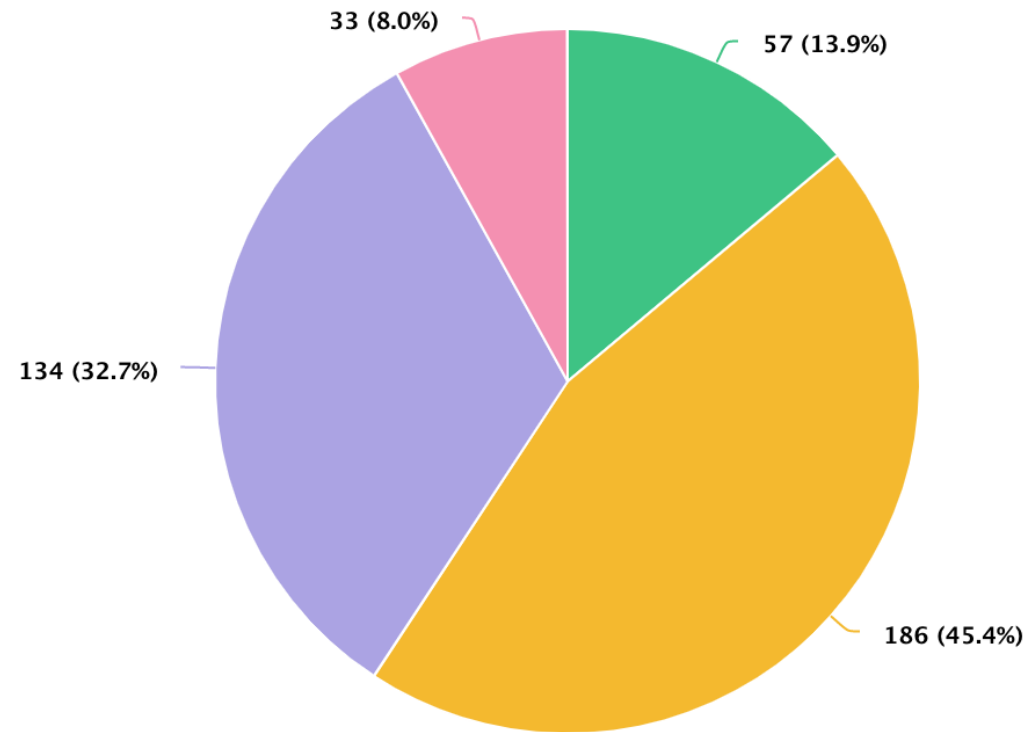


Phase 1 | Early Results on Density - Survey

If we choose to grow differently than we have, we'll be looking at more infill development, particularly in urban centres like Calgary and other towns and cities. Scenarios 2 (Compact) and 3 (TOD) have higher average infill targets than Scenario 1 (Business As Usual).

Which of the following statements reflects the way that you would like to see us approach infill or higher density development in the Calgary Metro Region?

- Promote moderate growth in areas where population growth happens - up to 25% of all growth happens in areas well served by transit.
- Promote a significant shift in areas where population growth happens - up to 50% of all growth happens in town centres and existing communities.
- Continuing growth the way we're growing today - about 20% of the population growth moves into town centres and existing communities.
- Other (please write your own statement that reflects how you would like to see us approach infill or higher density development in the region):



Phase 1 | Early Results on Density - Forums & Open Ended Responses

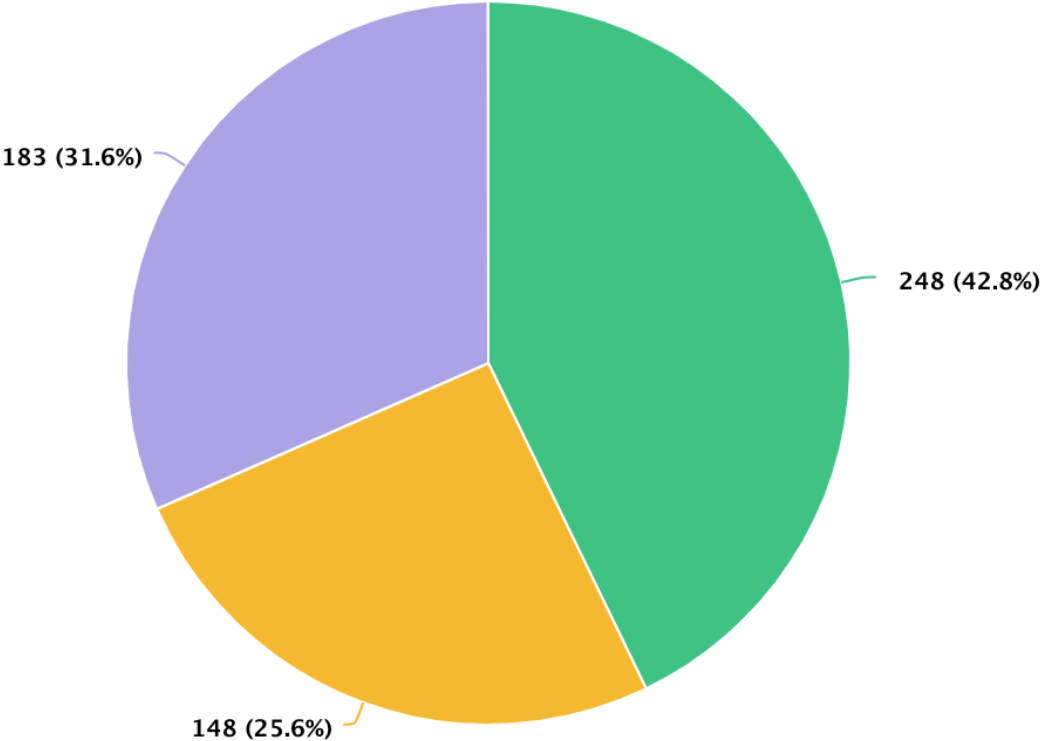
- *“We really need to focus on the "missing middle" - rather than just houses or high rises, we need more medium density options. And beyond that, they need to have common areas and land usage to make them attractive options.”*
- *“Single family homes continue to be most desirable to those who can afford them. Higher-density infills tend to be both an eyesore and firetraps. The compromise should be to allow SF building for those that can afford, and minimise the impact of density housing by, rather than forcing mid-rise density into established communities, to write-off a very limited number of areas where we can go for the "Vancouver-style" 25+ story condo/apartment towers.”*
- *“What should we do? Allow the next increment of development as-of-right throughout the region. Every lot in every neighbourhood in every city and town should be allowed by right, to evolve to the next level of development intensity. Detached homes should be allowed to add secondary or backyard suites, or convert to a duplex, without any special permitting, approval of neighbours, or added conditions...No neighbourhood can be exempt from change, but no neighbourhood should experience radical change all at once.”*
- *“I believe density should be an overall view and not specific to just a development or a community. I believe that you can effectively develop land so that people have large acre lots right down to multi story condo/apartments. By allowing variety and having pricing reflect that investment, then you allow the residents drive the development.”*
- *“I am not a fan of urban sprawl but I also don't like a lot of the high density buildings being built in Calgary. A lot of these high density builds are not attractive, they don't fit into the surrounding community and are cheap builds.”*

Phase 1 | Early Results on Transportation - Quick Poll

Which of the following would you rather see municipalities invest in?

Question options
(Click items to hide)

- Roads
- Pathways
- Public transit

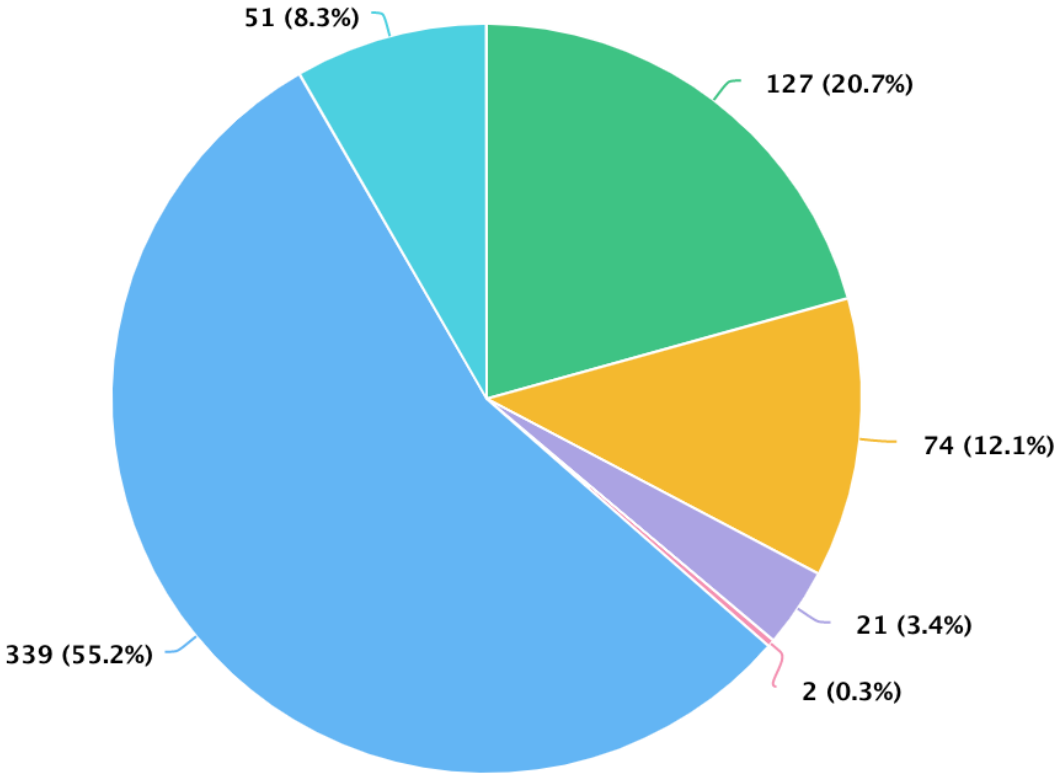


Phase 1 | Early Results on Transportation - Quick Poll

How many more minutes are you willing to spend on your commute to work so that you can live in a bigger home?

Question options
(Click items to hide)

- 20 minutes
- 40 minutes
- 60 minutes
- 90 minutes
- I'm not interested in living in a bigger home
- I don't need to commute to work



Phase 1 | Early Themes on TOD - Forums & Open Ended Responses

- *“I would like to see higher growth in areas already serviced by transit corridors, and any future planning and development required to contribute to the development of inter-regional transit.”*
- *“Don't think of TOD as density geographically close to Calgary Downtown, follow a Swiss model and have many smaller development centres spread out that are easier serviced by transit, but don't rely on extremely dense hubs and towers.*
- *“...expand suburban communities in all four directions. Connect the communities with underground tubes or overhead LRTs North, South, East and West and around the city like the Go train in Ontario.”*
- *“Would like to keep our country scenic views of the fields, foothills and mountains while ensuring transportation options are available for appointments and other things in the city.”*
- *“Due to the way our small town has been overrun with commuters already, a regional transit would cause it to be swallowed up by the city.”*
- *“I would like to see transit and transportation planning regionalized. The vast majority of people in Airdrie work in Calgary (and I suspect that is true for many of the outlying communities), but having to buy transit passes for both cities makes taking transit more expensive than driving for many.”*
- *“We should be working towards a future where transit actually costs less to operate and therefore fares and tax allocations can be reduced by half. We need to change the paradigm of transit and reduce costs by 50% and reduce travel times by 50% minimum. Stop building more of the same transit solutions and think we should expect better. You want riders, we have to drive value. We should be working on transit so that I can ride transit from anywhere in the region to anywhere else in the region in under 30min.”*

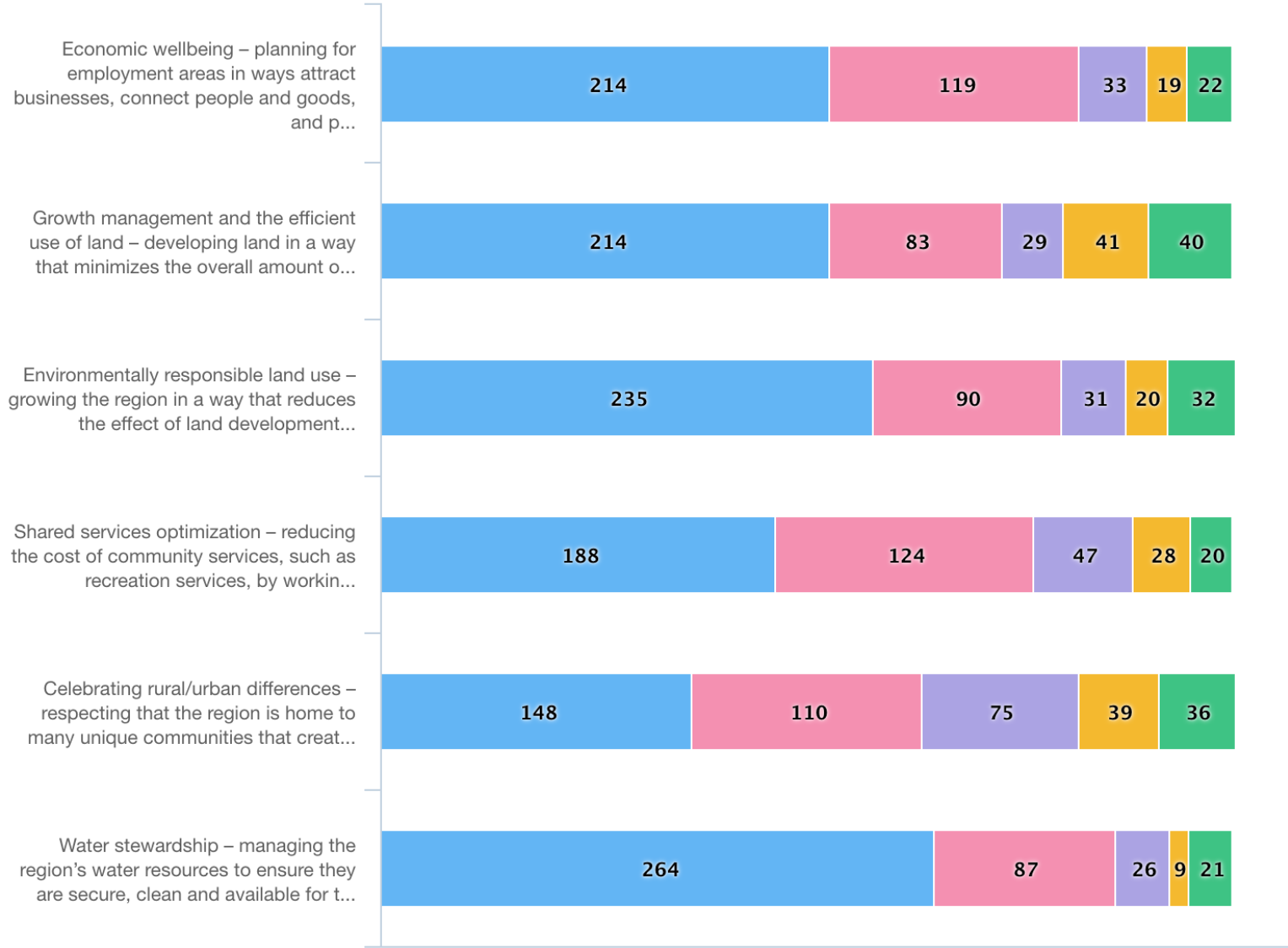
Phase 1 | Results on CMRB Focus Areas

The Calgary Metro Region Board has identified 6 potential focus areas to help guide its decision-making.

On a scale of 1 (strongly disagree) to 5 (strongly agree), to what degree do you think that the following areas should be considered in planning for growth in the Calgary Metro Region?

Question options
(Click items to hide)

- Strongly agree
- Somewhat agree
- Neither agree nor disagree
- Somewhat disagree
- Strongly disagree



Phase 1 | Additional Comments - Forums & Open Ended Responses

- *“All municipalities should work together and share wastewater and water infrastructure with each other. Our success as a region hinges on working together and creating economics for the region and not just one or two urban centres.”*
- *“The greatest benefit of growth is the possibility of diversifying our economy. Already we have seen large warehouses becoming green houses to sustain local food production (in the event of another supply chain disruption similar to the one we saw during the recent COVID-19), Aquaponics of large water bodies, Community Gardens for local produce etc. This diversification of the local economy along with the established sectors in our province has the potential of keeping multi-generations who have to work for a living (age range from 20, 30, 40, 50, 60 year olds to 70 year olds) a chance to obtain and retain gainful employment. This will help create social equity and economic prosperity while at the same time deal with environmental issues and support local produce.”*
- *“Sprawl is killing us financially. Taxes continue to climb at a faster rate than inflation in part because we are building suburbs that do not generate enough tax revenue to pay for themselves. We are also eating up precious agricultural land to build one style of low-density housing, driving up servicing costs even higher. We need to start increasing density.”*
- *“It’s time Calgary, the MD or Rockyview, and satellite communities started working together to build industrial hubs and, commercial hubs around the region...This would help generate tax dollars for the outlying communities, the MD, and Calgary. It would also cut down on commuting and putting all the traffic pressure on the City of Calgary.”*

Phase 1 | Next Steps

- Finalize report of “what we heard” and share with project subscribers and key stakeholders
 - Will include key themes from qualitative input and notable results from quantitative input
- Preparing for Phase 2 of public engagement
 - Tentatively October/November
 - Same engagement website, new questions for input
 - Planning to include virtual open house(s)
 - Will also include different options for participants to share where they're from

Agenda Item	7
Submitted to	Board
Purpose	For Decision
Subject	Indigenous Awareness Workshop
Meeting Date	September 18, 2020
<i>Motion that the Board approve proceeding with an Indigenous Awareness Workshop</i>	
<p>Summary</p> <ul style="list-style-type: none"> • At the February 2019 Board meeting, the Board requested that CMRB Administration and the Board’s provincial government representative investigate the availability of Indigenous awareness workshops for the CMRB. These courses are provided by the province to members of its administration. • In follow-up with the Government of Alberta, CMRB Administration was informed that those courses are currently not being held. • HDR Calthorpe’s Indigenous Engagement expert, Anne Harding, has significant experience in developing and delivering these types of workshops to project stakeholders and has offered to deliver a three-part workshop on this topic. • The objective of the workshop is to build awareness and understanding about Indigenous Peoples’ history and experiences, specifically related to those communities within the Calgary Metropolitan Region. • The workshop would be delivered in a three-part series, comprised of two-hour sessions run virtually with materials made available to participants. Members of municipal administrations may also attend as non-participating observers to keep online participants to a manageable number for the facilitators. • Future opportunities for education on Indigenous awareness with the province can be evaluated when they become available. • The Indigenous Awareness Workshop was recommended to the Board for approval at the September meeting of the Land Use and Servicing Committee. 	
Attachment: Proposed Indigenous Awareness Workshop Summary, Forum Community Relations	

Indigenous Awareness Training for CMRB

August 2020

Proposal

A goal of the Indigenous engagement program for the Growth & Servicing Plan is to create the opportunity for the CMRB and its member municipalities to build and strengthen relationships with Indigenous communities in and around the Region.

To support the CMRB and its member municipalities to advance this goal, it is recommended that those who will be developing and supporting relationships with Indigenous communities build awareness and understanding about Indigenous Peoples’ history and experiences, specifically related to those communities within the Calgary Metropolitan Region. This proposal is for CMRB Administration, Board and Committee members to attend a custom workshop called **Indigenous Awareness in the Calgary Metro Region** designed and delivered by Forum Community Relations.

Workshop Description

This workshop would be delivered virtually (Zoom), over three 2 hour sessions in a two week period this fall, to a maximum of 20 participants. All of Forum Community Relations’ Indigenous Awareness courses are co-delivered by an Indigenous and non-Indigenous trainer. This dynamic helps to model reconciliation in action while creating a richer learning environment for participants.

Session Name	Content
Indigenous Awareness 101	Baseline introduction to key terms and concepts such as the Royal Proclamation, treaties, traditional territory, diversity of Nations, Métis, Indian Act, Truth & Reconciliation Commission, and urban/reserve realities
Indigenous Communities in the Calgary Metro Region	Specific histories and interests related to Indigenous communities and organizations in the Calgary Metropolitan Region (Tsuut’ina Nation, Stoney Nakoda Nations, Blackfoot Confederacy, Métis Nation Region 3, Aboriginal Friendship Centre of Calgary, IGP, Pathways, CFT7)
Engaging with Indigenous Communities	Specific strategies and approaches for effective engagement with Indigenous communities and organizations, tailored to the goals and context of the CMRB and its member municipalities

Agenda Item 7 Attachment

Trainers

Anne Harding is the Owner of Forum Community Relations, a Calgary based consulting company dedicated to promoting and creating space for meaningful engagement, reconciliation, and relationship-building. In her 15+ years of experience as a community and Indigenous engagement professional, she has engaged with over 65 Indigenous communities and organizations across Canada on economic development, community engagement, education, training, and resource consultation initiatives. Anne holds a Master of Arts in Corporate-Aboriginal Relations and a CP3 (Certified Public Participation Professional) designation through IAP2 Canada. She also volunteers for the Indigenous Gathering Place Society of Calgary and is a director on the board of the Calgary Chamber of Commerce.



For this course, we are proposing a co-trainer model between Anne and a member of the City of Calgary's Indigenous Relations Office staff. If this is not available, Anne will engage another Indigenous partner to co-deliver the workshop. Indigenous trainers who have worked with Anne include: Mike Lickers (Haudenosaunee), Teneya Gwin (Cree/Métis), Steve Francis (Cree), Annie Korver (Métis), and Art Cunningham (Métis).

Price Quote

The cost for this custom workshop for up to 20 participants is between \$2500 - \$4000 (depending on co-trainer availability).

Proposed CMRB Board & Committee Dates – 2021

Meeting Type	2021 Dates
Land Use & Servicing Committee	January 14
Board	January 29
Land Use & Servicing Committee	February 4
Board	February 19
Land Use & Servicing Committee	March 4
Board	March 12 & 26
Land Use & Servicing Committee	April 1
Board	April 9 & 23
Land Use & Servicing Committee	May 6
Board	May 28
Land Use & Servicing Committee	June 3
Board	June 18
Land Use & Servicing Committee	July 8
Board	July 23
	No meetings in August
Land Use & Servicing Committee	September 2
Board	September 17
Land Use & Servicing Committee	October 7
Board	October 22
Land Use & Servicing Committee	November 4
Board	November 19
Land Use & Servicing Committee	December 2
Board	December 17

Agenda Item 9

JANUARY 2021

SUNDAY	MONDAY	TUESDAY	WEDNESDAY	THURSDAY	FRIDAY	SATURDAY
					1 New Year's Day	2
3	4	5	6	7	8	9
10	11	12	13	14 Land Use & Servicing Committee	15	16
17	18	19	20	21	22	23
24	31	25	26	27	28	29 BOARD
						30

FEBRUARY 2021

SUNDAY	MONDAY	TUESDAY	WEDNESDAY	THURSDAY	FRIDAY	SATURDAY
	1	2	3	4 Land Use & Servicing Committee	5	6
7	8	9	10	11	12	13
14	15 FAMILY DAY	16	17	18	19 BOARD	20
21	22	23	24	25	26	27
28						

MARCH 2021						
SUNDAY	MONDAY	TUESDAY	WEDNESDAY	THURSDAY	FRIDAY	SATURDAY
	1	2	3	4 Land Use & Servicing Committee	5	6
7	8	9	10	11	12 BOARD	13
14	15	16	17	18	19	20
21	22	23	24	25	26 BOARD	27
28	29	30	31			

APRIL 2021						
SUNDAY	MONDAY	TUESDAY	WEDNESDAY	THURSDAY	FRIDAY	SATURDAY
				1 Land Use & Servicing Committee	2 Good Friday	3
4	5 Easter Monday	6	7	8	9 BOARD	10
11	12	13	14	15	16	17
18	19	20	21	22	23 BOARD	24
25	26	27	28	29	30	

MAY 2021						
SUNDAY	MONDAY	TUESDAY	WEDNESDAY	THURSDAY	FRIDAY	SATURDAY
						1
2	3	4	5	6 Land Use & Servicing Committee	7	8
9	10	11	12	13	14	15
16	17	18	19	20	21	22
23	30	24 Victoria Day	31	25	26	27
					28 BOARD	29

JUNE 2021						
SUNDAY	MONDAY	TUESDAY	WEDNESDAY	THURSDAY	FRIDAY	SATURDAY
		1	2	3 Land Use & Servicing Committee	4	5
6	7	8	9	10	11	12
13	14	15	16	17	18 BOARD	19
20	21	22	23	24	25	26
27	28	29	30			

JULY 2021

SUNDAY	MONDAY	TUESDAY	WEDNESDAY	THURSDAY	FRIDAY	SATURDAY
				1 Canada Day	2	3
4	5	6	7	8 Land Use & Servicing Committee	9	10
11	12	13	14	15	16	17
18	19	20	21	22	23 BOARD	24
25	26	27	28	29	30	31

AUGUST 2021

SUNDAY	MONDAY	TUESDAY	WEDNESDAY	THURSDAY	FRIDAY	SATURDAY
1	2	3	4	5	6	7
8	9	10	11	12	13	14
15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30	31				

SEPTEMBER 2021

SUNDAY	MONDAY	TUESDAY	WEDNESDAY	THURSDAY	FRIDAY	SATURDAY
			1	² Land Use & Servicing Committee	3	4
5	6 Labour Day	7	8	9	10	11
12	13	14	15	16	17 BOARD	18
19	20	21	22	23	24	25
26	27	28	29	30		

OCTOBER 2021

SUNDAY	MONDAY	TUESDAY	WEDNESDAY	THURSDAY	FRIDAY	SATURDAY
					1	2
3	4	5	6	7 Land Use & Servicing Committee	8	9
10	11 Thanksgiving	12	13	14	15	16
17	18	19	20	21	22 BOARD	23
24	31	25	26	27	28	29
					29	30

NOVEMBER 2021

SUNDAY	MONDAY	TUESDAY	WEDNESDAY	THURSDAY	FRIDAY	SATURDAY
	1	2	3	4 Land Use & Servicing Committee	5	6
7	8	9	10	11 Remembrance Day	12	13
14	15	16	17	18	19 BOARD	20
21	22	23	24	25	26	27
28	29	30				

DECEMBER 2021

SUNDAY	MONDAY	TUESDAY	WEDNESDAY	THURSDAY	FRIDAY	SATURDAY
			1	2 Land Use & Servicing Committee	3	4
5	6	7	8	9	10	11
12	13	14	15	16	17 BOARD	18
19	20	21	22	23	24	25
26	27	28	29	30	31	